

# THE NASHRA

Industry's Pulse & Arab Aviation



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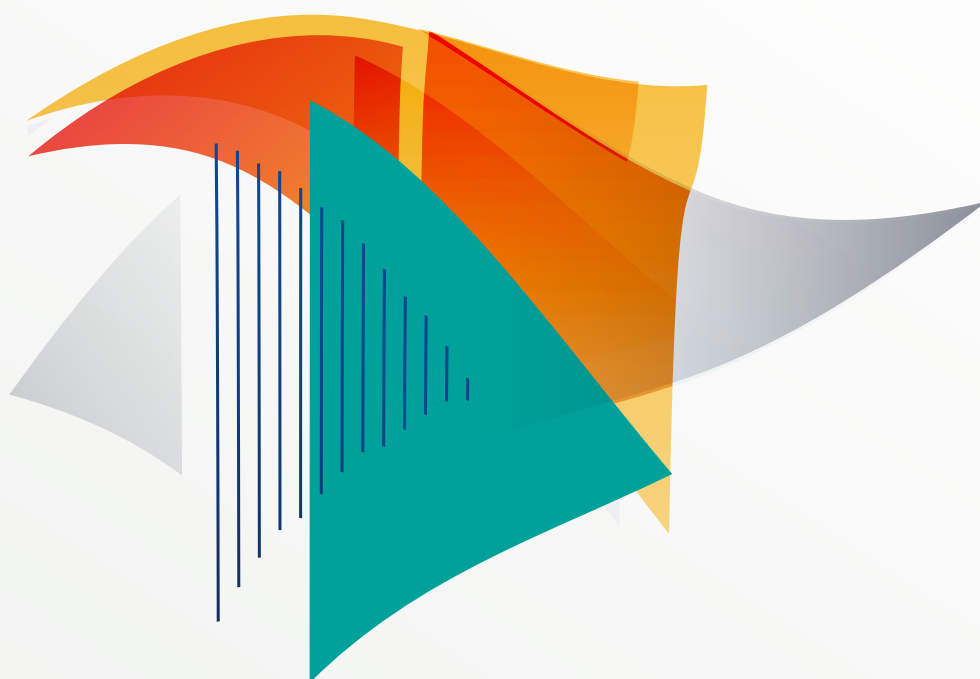
**aac**   
الإتحاد العربي للنقل الجوي  
arab air carriers' organization



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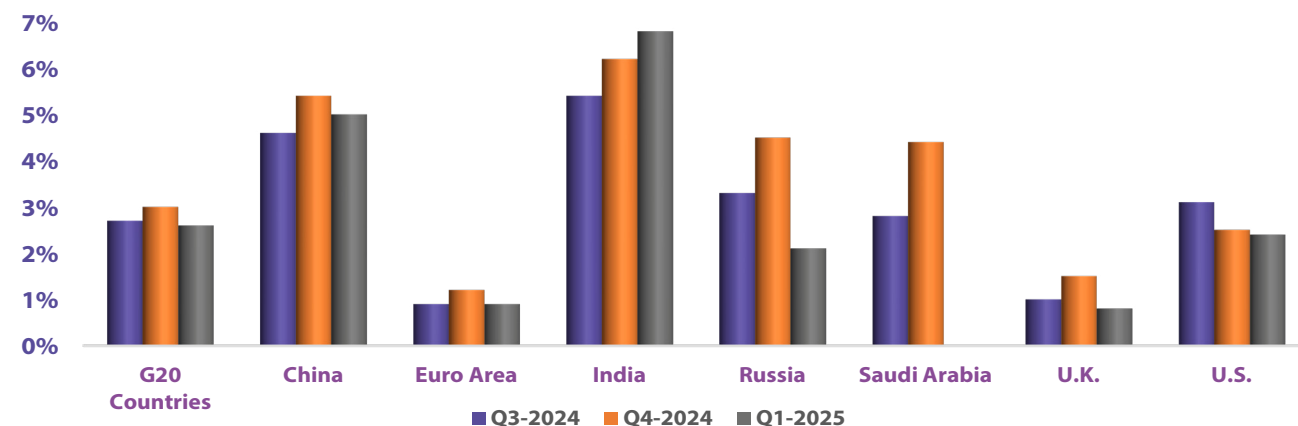


# Economic Overview

## GDP and Interest Rates

### Year-on-Year Quarterly GDP Changes and Interest Rates for Selected Economies

(GDP Changes)



### Current Interest Rates\*

China	Euro Area	India	Russia	Saudi Arabia	UK	US
3.10%	2.65%	6.25%	21.00%	5.00%	4.50%	4.50%

\*Lending rates  
Q1-2025 data are estimates

Sources: AACO and Various Sources

The global economy is currently navigating a period of heightened uncertainty, shaped by a mixture of cooling inflation and heightened geopolitical and trade tensions. A major development was the decision of the US to significantly raise tariffs on imports from China, Canada, and Mexico, in addition to a baseline tariff of 10% applied to all countries regardless of their trade policies. This step sent shockwaves across global financial markets and sparked immediate retaliatory measures from the affected countries.

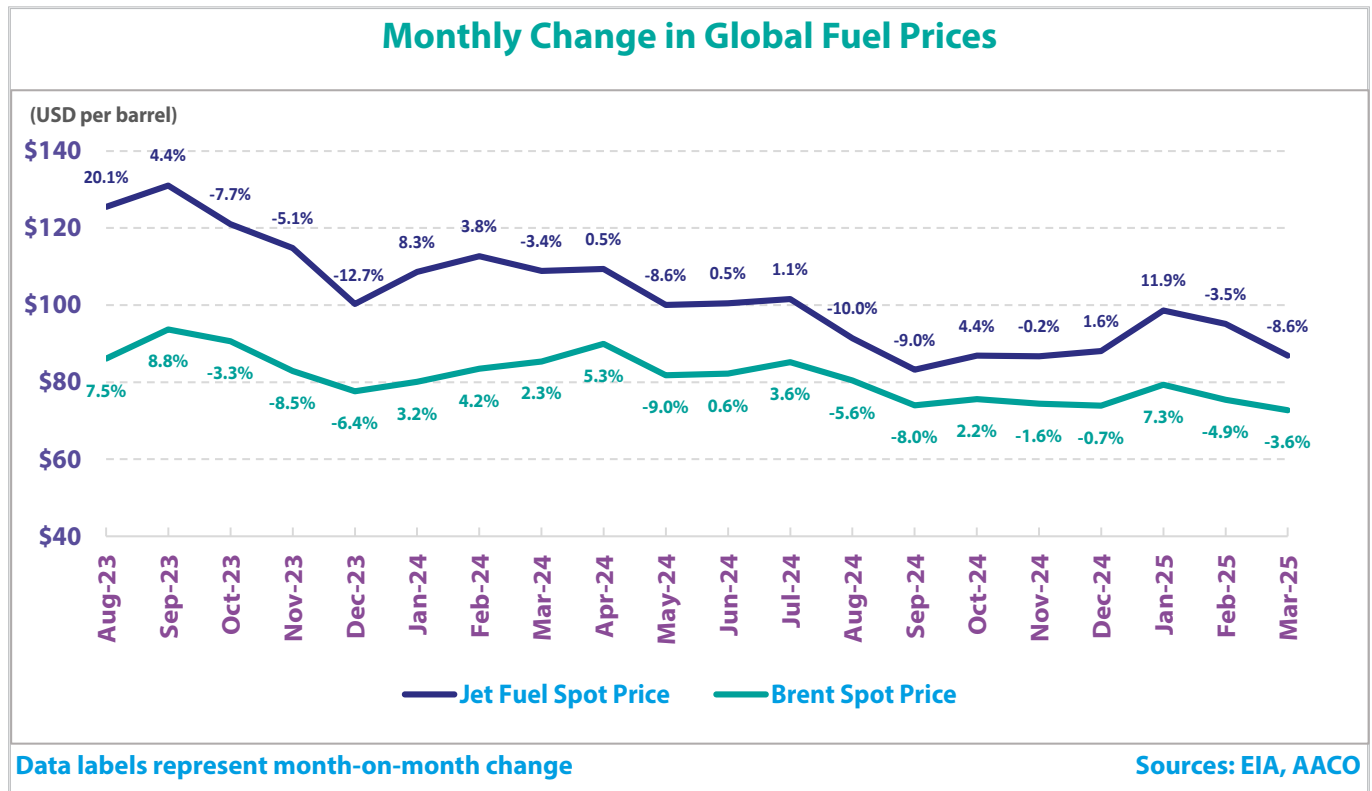
In the US, inflation appeared to ease, mainly due to the drop in oil prices. However, consumer sentiment showed signs of strain, likely influenced by the government's recent tariff policy.

China experienced a short-term export surge in March, as factories raced to ship goods ahead of anticipated US tariffs. This surge is likely to be followed by a contraction if the trade tensions persist.

In the Euro Area, sluggish growth, persistent inflationary pressures, and global trade tensions continue to weigh on the region's economic outlook.



## Global Fuel Prices

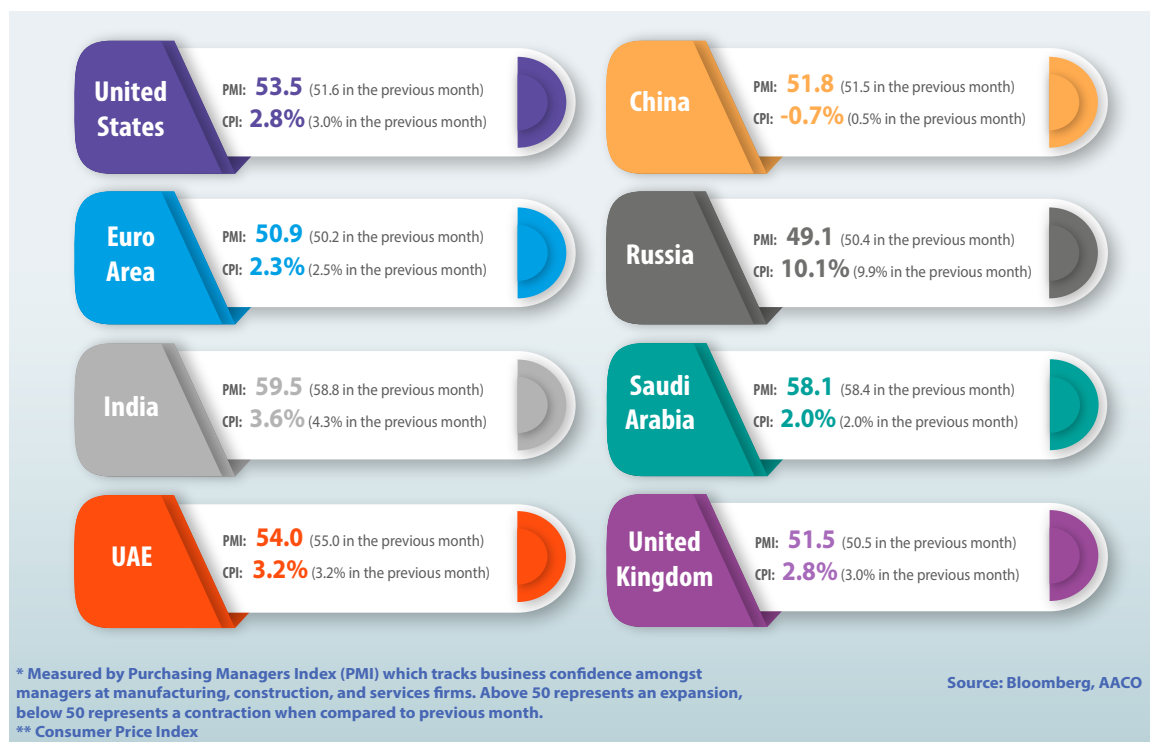


In March 2025, the Brent Spot price averaged at USD 72.7 per barrel, dropping by 3.6% compared to February 2025. As for Jet Fuel, the average price reached USD 86.9 per barrel in March, dropping by 8.6% compared to the previous month.

The crack between Jet fuel and Brent reached USD 14.2 per barrel in March 2025, down from USD 19.7 per barrel in the previous month.

## Business Confidence and Inflation Rates

### Business Confidence\* in March 2025 and Monthly Year-on-Year Change in Inflation Rates (CPI)\*\* in February 2025 for selected economies



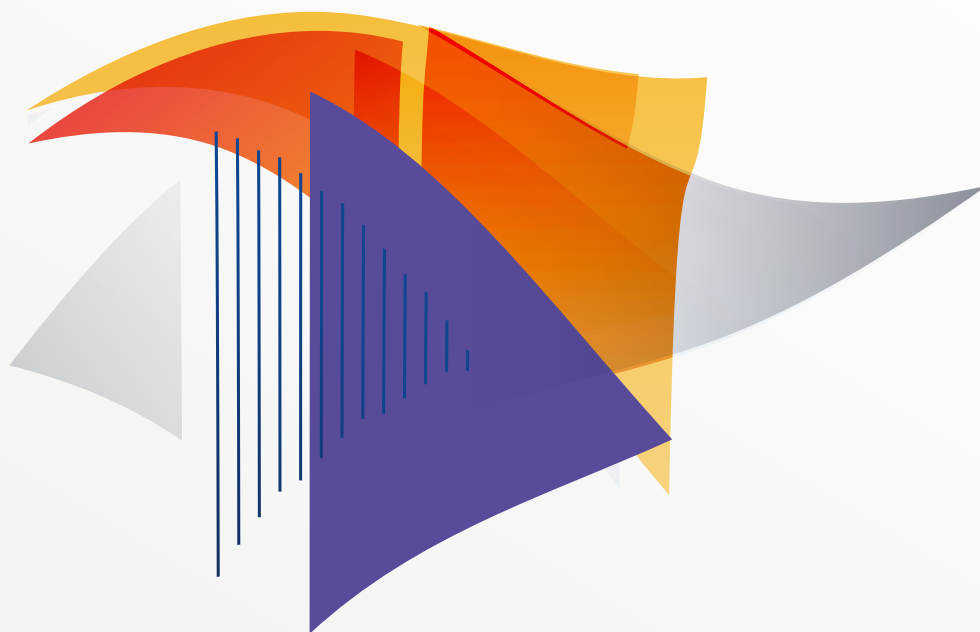
» Goldman Sachs has raised the odds of a US recession in the next 12 months from a previous estimate of 35% to 45%, joining other investment banks in revising their forecast as fears of a trade war grip markets after sweeping tariffs from the US.

» Global trade hit a record \$33 trillion in 2024, expanding 3.7% (\$1.2 trillion), according to the latest Global Trade Update by UN Trade and Development (UNCTAD), which warns that while trade remains strong, uncertainty looms in 2025.

» The GCC economy is expected to show resilience in the face of rising global protectionism and geopolitical tensions, according to the latest ICAEW Economic Insight report, prepared by Oxford Economics. The report forecasts that GCC economies will grow by 4% in 2025, up from an estimated 1.8% in 2024.

» According to the British Finance Minister, Britain's economy is forecast to grow by 1.0% in 2025. The new prediction was much weaker than a forecast of 2.0% growth for 2025 in the previous outlook published in October 2024.

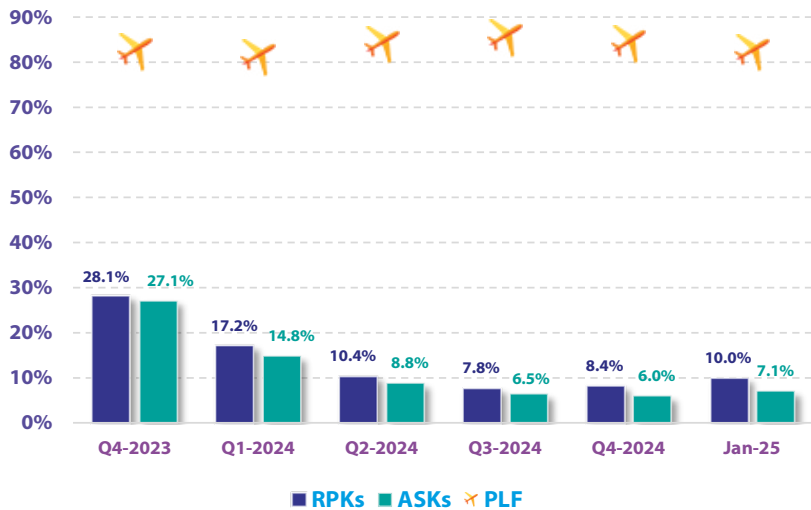
» China set an annual growth target of 5% for 2025. The figure, which is consistent with the past two years and in line with analysts' forecasts, defies trade tensions with America and domestic economic malaise.



# **Air Travel Updates**

# Global and Arab Market Travel Data

## Global Passenger Traffic (RPKs) and Seat Capacity (ASKs) Year-on-Year Change



Source: IATA, AACO

**RPKs Year-to-Date (January 2025)**

**10.6% above January 2024**

**ASKs Year-to-Date (January 2025)**

**7.1% above January 2024**

**PLF Year-to-Date (January 2025)**

**82.1%**

## Arab Passenger Traffic (RPKs) and Seat Capacity (ASKs) Year-on-Year Change

**RPKs Year-to-Date (January 2025)**

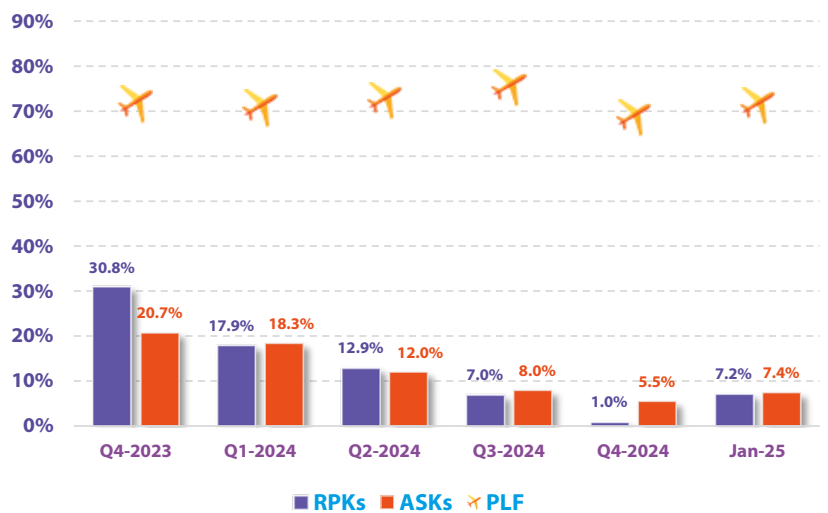
**7.2% above January 2024**

**ASKs Year-to-Date (January 2025)**

**7.4% above January 2024**

**PLF Year-to-Date (January 2025)**

**71.2%**

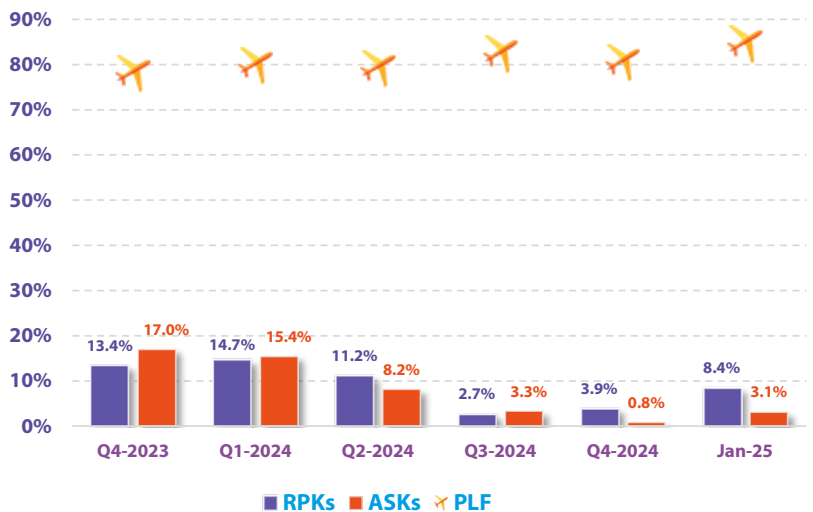


Source: IATA, AACO

# AACO Members' Operations

## Traffic and Data

### AACO Members' Passenger Traffic (RPKs) and Seat Capacity (ASKs) Year-on-Year Change



Source: IATA, Cirium SRS Analyzer, AACO

**RPKs Year-to-Date (January 2025)**

8.4% above January 2024

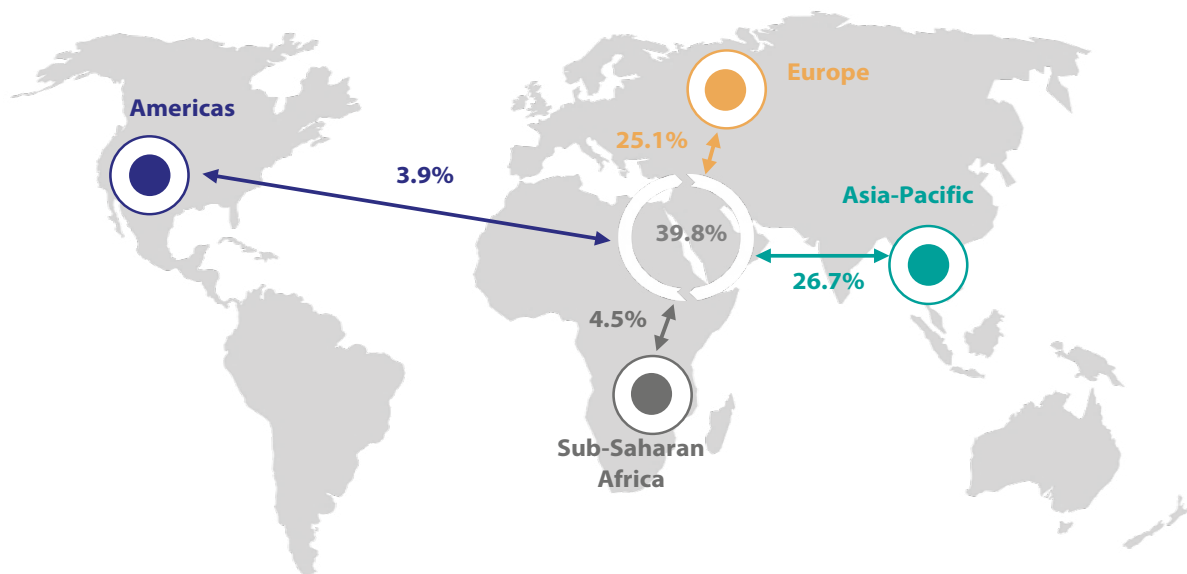
**ASKs Year-to-Date (January 2025)**

3.1% above January 2024

**PLF Year-to-Date (January 2025)**

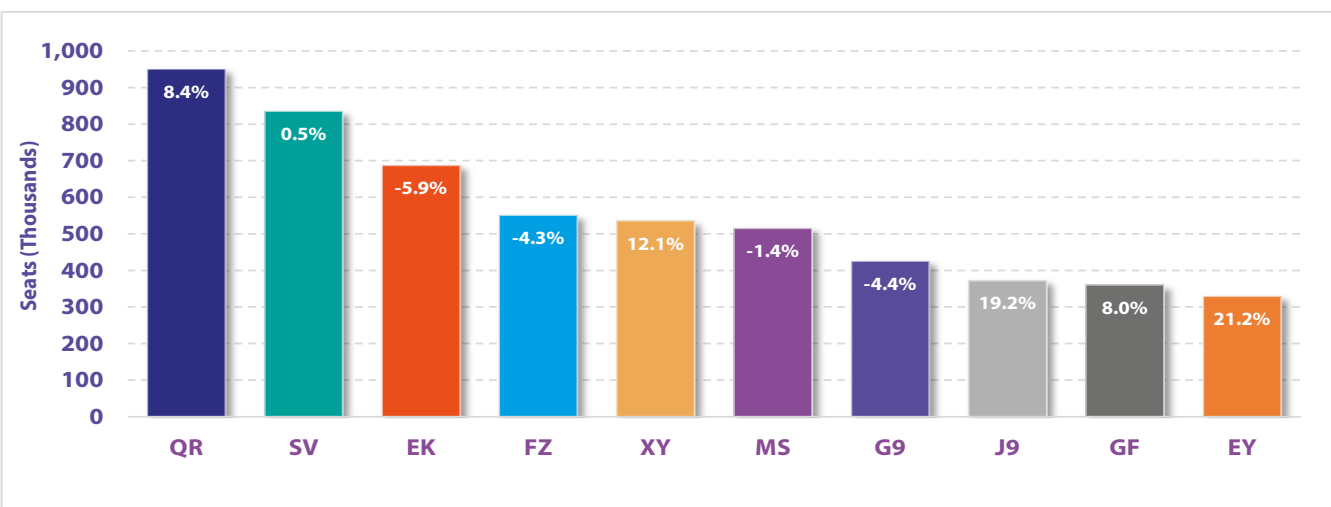
84.4%

### AACO Members' Capacity Distribution To/From and Within the Arab World in January 2025 (By number of seats, and including domestic traffic)



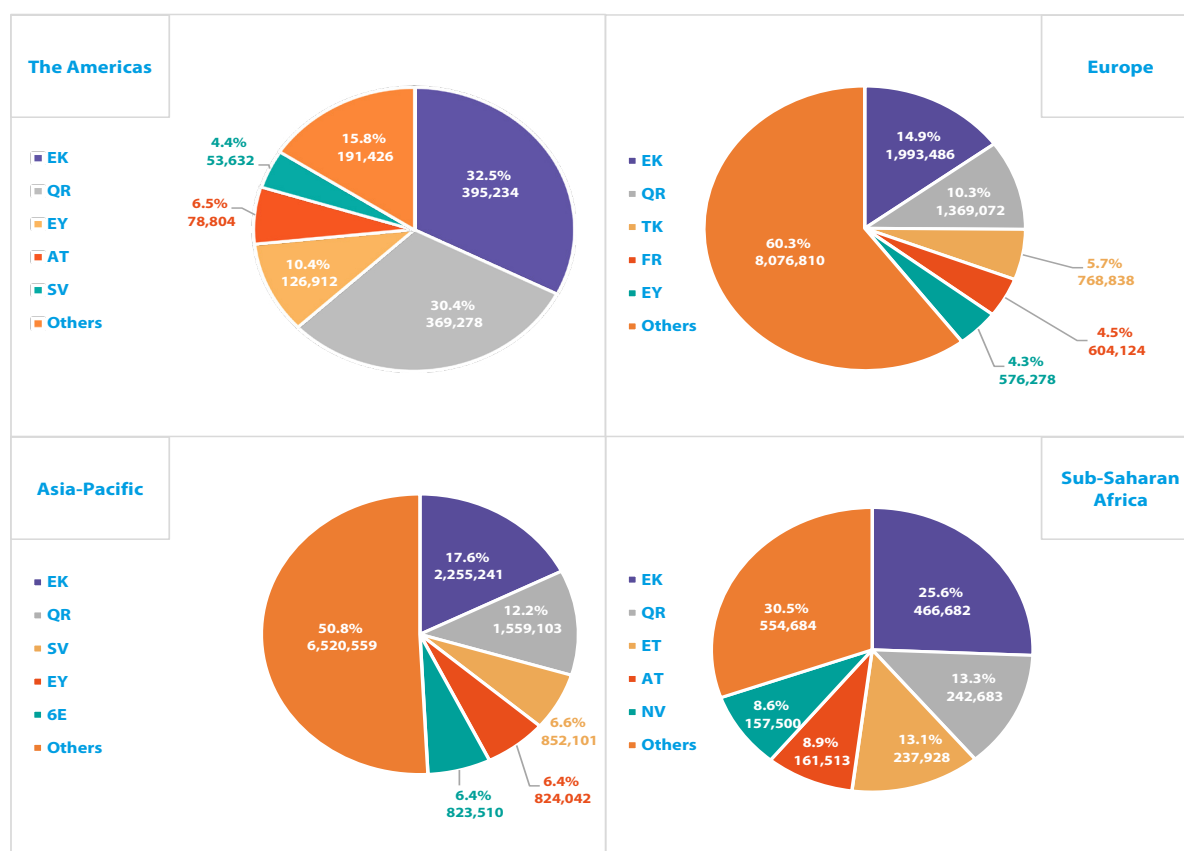
Sources: Cirium SRS Analyzer, AACO

## Top 10 Performing Carriers Within the Arab World in Terms of International Seats in January 2025, and Year-on-Year Change



Source: Cirium SRS Analyzer, AACO

## Top Performing Carriers To/From the Arab World in Terms of International Seats in January 2025








Source: Cirium SRS Analyzer, AACO

## Latest Traffic News

AACO Member Airlines	Routes	Starting Date	Aircraft	Frequency
	Rabat - Essaouira	14 April 2025	Airbus 320	Two weekly flights
	Abu Dhabi - Yerevan	1 June 2025	Airbus 320	Six weekly flights
	Abu Dhabi - Almaty	3 June 2025	Airbus 320	Three weekly flights
	Hurghada - Dresden	31 March 2025	Airbus 320	Two weekly flights
	Sharm el Sheikh - Milan	5 April 2025	Embraer 190	Two weekly flights
	Abu Dhabi - Taipei	7 September 2025	-	Daily flights
	Abu Dhabi - Medan	2 October 2025	Airbus 321LR	Three weekly flights
	Abu Dhabi-Krabi	9 October 2025	-	Six weekly flights
	Abu Dhabi-Chiang Mai	3 November 2025	-	Four weekly flights
	Dammam-Tbilisi	19 June 2025	Airbus 320	Four weekly flights
	Jeddah-Baku	19 June 2025	Airbus 320	Three weekly flights
	Jeddah-Trabzon	19 June 2025	Airbus 320	Daily flights
	Riyadh-Baku	19 June 2025	Airbus 320	Daily flights
	Riyadh-Sarajevo	19 June 2025	Airbus 320	Daily flights
	Riyadh-Sharm el Sheikh	19 June 2025	Airbus 320	Three weekly flights

## Latest Traffic News

AACO Member Airlines	Routes	Starting Date	Aircraft	Frequency
	Riyadh-Tbilisi	19 June 2025	Airbus 320	Daily flights
	Riyadh-Trabzon	19 June 2025	Airbus 320	Daily flights
	Riyadh-Salalah	19 June 2025	Airbus 320	Three weekly flights
	Dammam-Baku	20 June 2025	Airbus 320	Three weekly flights
	Jeddah-Sarajevo	20 June 2025	Airbus 320	Four weekly flights
	Jeddah-Sharm el Sheikh	20 June 2025	Airbus 320	Four weekly flights
	Jeddah-Tbilisi	20 June 2025	Airbus 320	Daily flights
	Dubai – Pisa	1 April 2025	Boeing 737 MAX	Three weekly flights
	Madinah-Karachi	5 March 2025	Airbus 320neo	Two weekly flights
	Bahrain - Nairobi	2 June 2025	Airbus 320neo	Five weekly flights
	Beirut-Mykonos	25 June 2025	Airbus 320	Two weekly flights



## Latest Traffic News

AACO Member Airlines	Routes	Starting Date	Aircraft	Frequency
	Doha-Kigali	14 May 2025	Airbus 320	Four weekly flights
	Hurghada-Moscow Vnukovo	March 2025	Boeing 737-800	Three weekly flights
	Sharm El Sheikh-Moscow Vnukovo	March 2025	Boeing 737-800	Three weekly flights
	Amman - Washington, D.C.	23 March 2025	Boeing 787 Dreamliner	Two weekly flights
	Amman - Mumbai	June 2025	Airbus 320neo	Four weekly flights
	Amman - Delhi	Mid-September 2025	Airbus 320neo	Four weekly flights
	Jeddah – Bali	31 March 2025	Boeing 787 Dreamliner	Three weekly flights
	Jeddah-Antalya	19 June 2025	-	Three weekly flights
	Riyadh-Antalya	19 June 2025	-	Three weekly flights
	Jeddah-Heraklion	21 June 2025	Airbus 320/A321	Two weekly flights

## Partnerships



### Emirates and Malta Tourism Authority forge strategic partnership to enhance inbound tourism

Emirates signed a Memorandum of Understanding (MoU) with the Malta Tourism Authority to bolster inbound tourism through collaborative marketing efforts.

Under this strategic alliance, Emirates will leverage its expansive global network to promote Malta as a premier leisure destination. Key initiatives will include organizing media

familiarization trips from key target markets to showcase Malta's unique appeal as a Mediterranean gateway. The two entities will further explore joint advertising campaigns and collaborations with tour operators and travel agents to develop compelling promotional packages.

Source: Emirates

### Ethihad and Ethiopian launch strategic joint venture and new flights between Addis Ababa and Abu Dhabi

Ethihad and Ethiopia have joined forces in a landmark Joint Venture (JV) that will transform connectivity between Africa, the Middle East, and Asia. This strategic partnership also includes a codeshare arrangement, unlocking greater travel opportunities for passengers across both networks.

As part of this collaboration, the airlines are launching new flights between Abu Dhabi and Addis Ababa, strengthening ties between the two regions. Ethiopian Airlines will commence services from Addis Ababa Bole International Airport (ADD) to Zayed International Airport (AUH) on 15 July, while Etihad Airways will introduce daily flights to Addis Ababa starting 1 October.

Subject to regulatory approval, the Etihad – Ethiopian JV will enable both airlines to collaborate in developing and expanding routes between the UAE and Ethiopia, as well as enhancing connectivity across their respective networks. This partnership is designed to deliver greater value to passengers by strengthening links between Africa, the Middle East, and Asia, resulting in a more seamless and comprehensive combined network.



Source: Etihad Airways



### Gulf Air announces a strategic partnership with SalamAir

Gulf Air announced a strategic partnership with SalamAir formalized through a Memorandum of Understanding (MOU).

This MOU will see Gulf Air provide SalamAir with a comprehensive suite of technical services encompassing Line Maintenance, Base Maintenance and specialized workshop support.

This partnership not only offers SalamAir innovative operational solutions, it also positions Gulf Air as a key player in the regional MRO landscape.

Source: Gulf Air

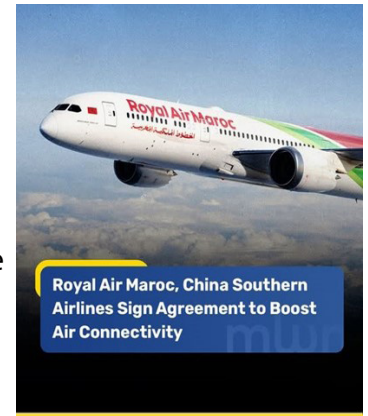
## Royal Air Maroc, China Southern Airlines sign agreement to boost air connectivity

Royal Air Maroc (RAM) and China Southern Airlines signed a Memorandum of Understanding (MoU) to improve air travel between China and Africa. The agreement aims to meet the growing demand for travel between the two regions.

The MoU will expand cooperation in air transport and establish a codeshare partnership. This will allow passengers to access more destinations, with China Southern Airlines offering connections to Chinese and Asian cities, while Royal Air Maroc provides routes across Africa.

The two airlines will also explore ways to improve passenger and cargo services.

RAM resumed direct flights between Morocco and China on January 20 after the route was suspended due to the COVID-19 pandemic. The airline currently operates three weekly flights between Casablanca and Beijing.



Source: Royal Air Maroc

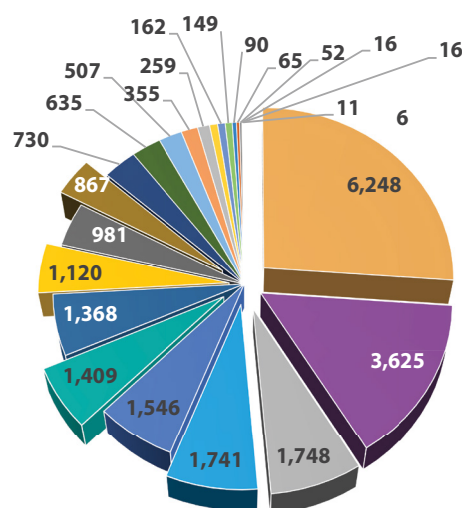
## Fleet


### Global Fleet Status

#### Total In-Service Aircraft and Average Age by Major Aircraft Types (As at 5 April 2025)

##### Aircraft type, Average Age (years)

■ B737, 25.1	■ A320, 14.4
■ A320 Neo, 4.1	■ B737 Max, 3.6
■ A321, 12.1	■ A321 Neo, 2.7
■ B777, 13.9	■ B787, 7.0
■ A330, 10.8	■ A319, 18.9
■ B767, 26.9	■ A350, 4.8
■ B757, 26.4	■ B747, 27.2
■ A220-300, 2.8	■ A380, 10.4
■ A300, 34.9	■ A330 Neo, 3.5
■ B717, 23.2	■ A340, 24.7
■ A220-100, 4.6	■ A319 Neo, 1.8
■ B727, 43.6	■ A310, 34.0
■ A318, 18.5	



 **Total Non-operated Aircraft**  
5,176 aircraft in April 2025

 **Average Seat Capacity**  
161 seats per aircraft in April 2025

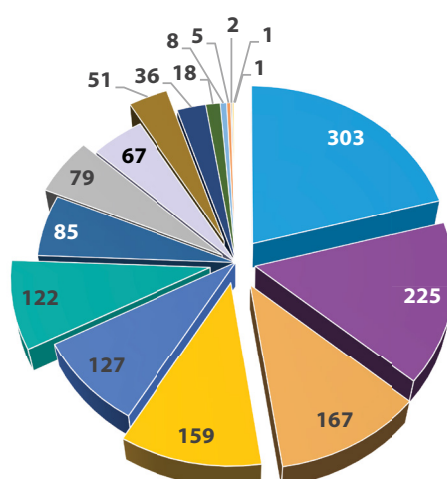
Sources: Cirium, AACO


### AACO Members' Fleet Status

#### Total In-Service Aircraft and Average Age by Major Aircraft Types (As at 5 April 2025)

##### Aircraft type, Average Age (years)

■ B777, 13.7	■ A320, 19.9
■ B737, 20.5	■ B787, 7.1
■ A320 Neo, 2.9	■ A380, 9.0
■ B737 Max, 5.2	■ A330, 16.8
■ A350, 6.2	■ A321 Neo, 4.0
■ A321, 13.5	■ ATR 72, 15.3
■ B747, 26.3	■ A330 Neo, 2.2
■ A319, 14.6	■ B767, 31.3
■ A318, 15.8	■ A340, 17.8



 **Total Non-operated Aircraft**  
189 aircraft in April 2025

 **Average Seat Capacity**  
244 seats per aircraft in April 2025

Sources: Cirium, AACO

## AACO Members' Fleet Updates in March 2025

**Air Algerie** received one Airbus 320 on 12 March 2025. The aircraft is on wet lease from Nouvelair Tunisie.

**Air Arabia** received one Airbus 320 on 21 March 2025. The aircraft is on lease from SMBC Aviation Capital.

**Emirates** received one Airbus 350-900 on 20 March 2025.

**flyadeal** received one Airbus 320neo on 24 March 2025. The aircraft is on lease from Saudia.

**flynas** received two Airbus 320neo in March 2025.

**Nesma Airlines** received one Airbus s320 on 19 March 2025. The aircraft is on lease from Aergen Aviation Finance.

**Nile Air** received one Boeing 737-800 on 19 March 2025. The aircraft is on sublease from GetJet Airlines.

**Oman Air** received one Boeing 737 MAX 8 on 10 March 2025.

**Qatar Airways** received one delivery of one Boeing 787-9 on 20 March 2025.

**Red Sea Airlines** received one Boeing 737-800 on 11 March 2025. The aircraft is on lease from Aergo Leasing.

**Saudia** received one Airbus 330-300 on 4 March 2025. The aircraft is on wet lease from Wamos Air.

**Tunisair** received one Airbus 320 on 1 April 2025. The aircraft is on wet lease from Avion Express.

Sources: AACO Members Websites, CAPA

## AACO Members Major Aircraft Types Operated Per Region and Total Departures in April 2025

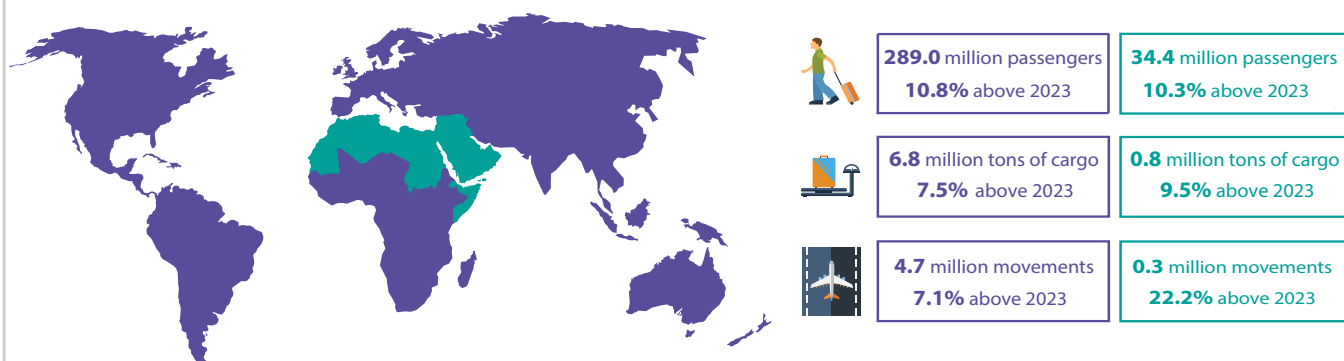
	Narrow-body	Wide-body	Total Departures
Within Arab World	A320, A320 Neo, A321, A321 Neo, B737, B737 Max, E 190	A300, A330, A330 Neo, A340, A350, A380, B777, B787	64,249
With The Americas	N/A	A330, A350, A380, B777, B787	1,605
With Australasia	A321, B737 Max	A330, A350, A380, B777, B787	4,353
With Europe	A320, A320 Neo, A321, A321 Neo, B737, B737 Max, E 190	A300, A330, A330 Neo, A350, A380, B777, B787	15,693
With Mid Asia	A320, A320 Neo, A321, A321 Neo, B737, B737 Max, E 190	A330, A330 Neo, A350, A380, B777, B787	9,499
Sub Saharan Africa	A320, A320 Neo, A321, B737, B737 Max	A330, A350, A380, B777, B787	2,498

Sources: Cirium, AACO

# Airports

## International Traffic Data

### Latest Updates for Global and Arab Airports in Terms of International Passenger and Cargo Traffic, and Aircraft Movements in December 2024



Sources: ACI, AACO

### Top 10 Airports by international Passengers To/From and Within the Arab World during January 2025, and Year-on-Year Change

	Airport, Country	Airport Code	Number of Passengers	% vs Jan. 2024
1	Dubai, UAE	DXB	3,352,219	9.5%
2	Jeddah, Saudi Arabia	JED	1,641,498	12.6%
3	Abu Dhabi, UAE	AUH	911,949	22.3%
4	Sharjah, UAE	SHJ	762,705	16.0%
5	Ras Al Khaimah, UAE	RAK	707,126	26.9%
6	Riyadh, Saudi Arabia	RUH	680,651	9.9%
7	Doha, Qatar	DOH	642,859	1.3%
8	Cairo, Egypt	CAI	624,361	24.1%
9	Kuwait, Kuwait	KWI	523,537	9.7%
10	Istanbul, Turkiye	IST	518,804	5.0%

Sources: OAG Traffic Analyzer, AACO



## Arab Airports' News

### Cairo International Airport records 2.3 million passengers in March 2025

Cairo International Airport recorded the following traffic highlights for March 2025:

- » **Passengers:** 2.3 million;
  - ◊ International: 1.2 million;
  - ◊ Domestic: 1.1 million;
- » **Aircraft movements:** 18,154.



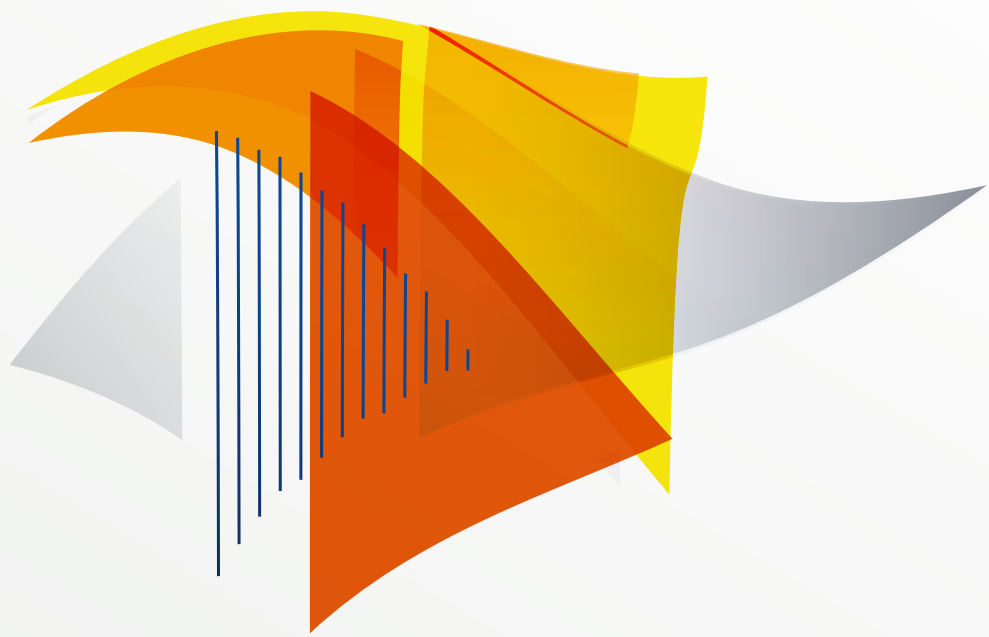
### Queen Alia International Airport passengers up 7.4% in February 2025

On 18 March, Airport International Group (AIG) recorded the following traffic highlights for Amman Queen Alia International Airport for February 2025 compared to February 2024:



- » **Passengers:** 726,635, +7.4%;
- » **Aircraft movements:** 5724, +6.1%;
- » **Cargo:** 5029 tonnes, -23.5%.

Sources: Websites of Arab Airports , CAPA

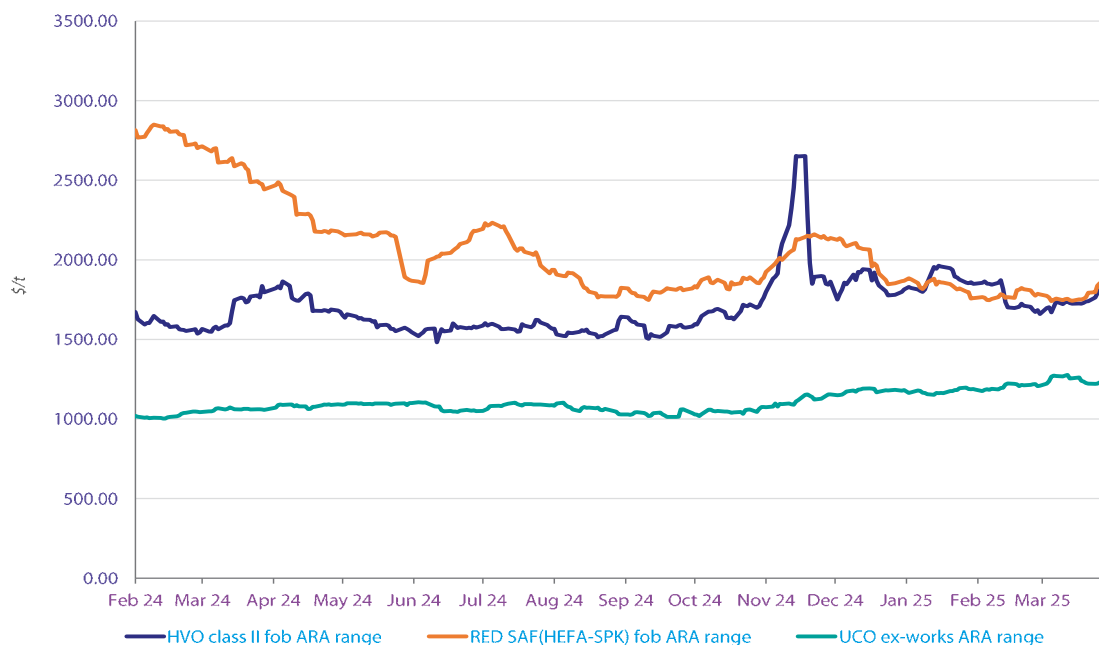


# Sustainability



## Data and Analysis

### Average Daily Price of Sustainable Aviation Fuel Products



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- HVO (hydrotreated vegetable oil) is a renewable diesel fuel. Class II means that HVO is produced from used cooking oil (UCO). Fob ARA stands for the geographical location Amsterdam- Rotterdam- Antwerp where the product is traded. HVO is an alternative product for SAF producers.
- RED SAF HEFA SPK - Sustainable Aviation Fuel (SAF) compliant with the Renewable Energy Directive (RED) and produced by Hydro-processed Esters and Fatty Acids (HEFA) technology into Synthetic Paraffinic Kerosene (SPK).
- UCO-Used Cooking Oil, feedstock for SAF and HVO production.

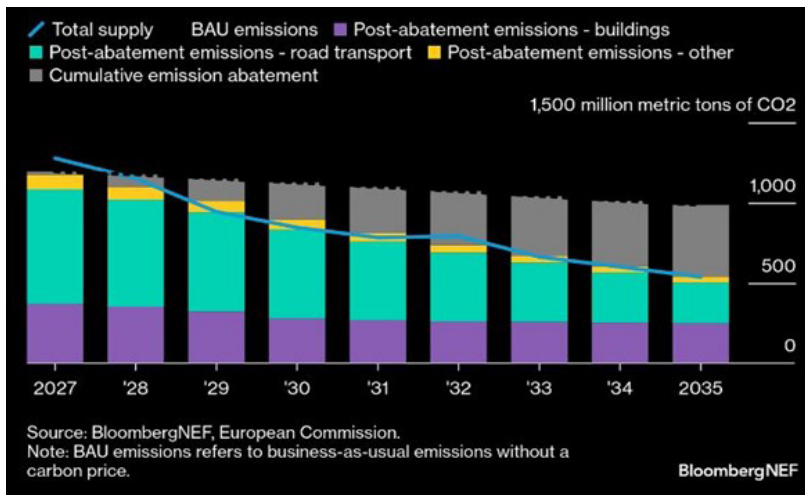
### Offtake Agreements for Sustainable Aviation Fuels

Date	Fuel producer	Fuel Supplier	Fuel User / Purchaser	total offtake volume (million liters)	Length of offtake agreement (years)
Mar 21, 2025	Hydrogen Refinery	Hydrogen Refi...	Farnborough Airport	50	4
Mar 18, 2025	Diamond Green Dies...	World Fuel	JetBlue	15.1	1
Mar 13, 2025	World Fuel	Valero	JetBlue	3.8	1
Mar 12, 2025	SK Energy		Cathay	75	3
Feb 24, 2025	New Rise			11.4	1
Feb 11, 2025	ENEOS		Skymark Airlines		
Feb 5, 2025	Aether Fuels		Singapore Airlines Gr...		5
Jan 28, 2025	Cosmo		DHL Express	72	10
Jan 2, 2025	Moeve		Easyjet		6

Four new announcements during March 2025, with the volume of SAF offtake agreements in 2025 reaching 227.3 million liters.

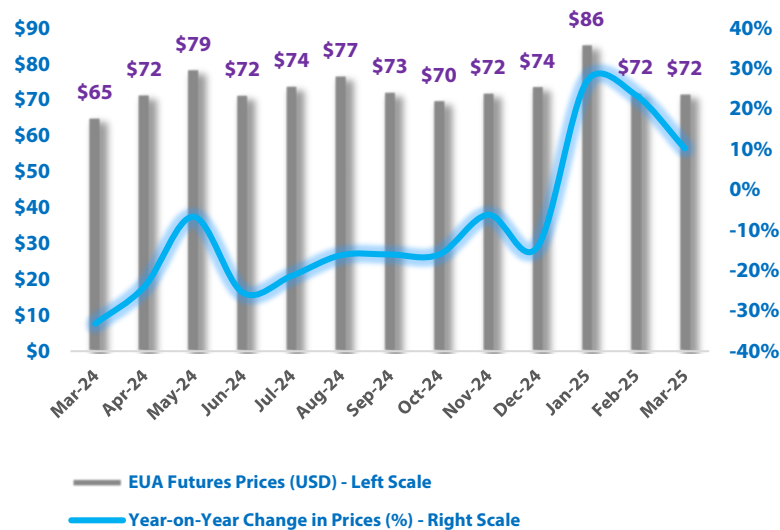
Source: ICAO

## New EU Carbon Market Is a Costly Way to Cut Emissions



According to a study by World Economic Forum (WEF) in collaboration with Kearney, by 2030, demand for global SAF is expected to reach 17 million tonnes per annum (Mt/a), representing approximately 4-5% of total jet fuel consumption. This demand projection includes government-mandated volumes and voluntary commitments by airlines. In order to meet the expected demand in 2030, an additional 5.8 Mt of capacity will be needed. For that to be possible, final investment decisions would need to be made by as soon as next year.

## EUA Futures Prices and Year-on-Year Change in Prices (%)



Source: Bloomberg, AACO

## Possibility of an aviation levy for the Loss and Damage Fund



A Global Solidarity Task Force established by France and Kenya and gathering Barbados, Antigua and Barbuda, Spain, African Union, European Commission as observer, has started working on investigating options for raising money for Loss and Damage Fund that was established by the UNFCCC to help vulnerable countries deal with the effects of climate-related storms and disasters.

**Now there are concrete proposals such as the following:**

1. A levy on aviation fuel.
2. An aviation ticket levy.

3. A frequent flier levy.

**This is the link to the proposals' report:** <https://globalsolidaritylevies.org/app/uploads/2025/01/GSLTF-Consultation-on-straw-man-options-for-solidarity-levies-1.docx>

AACO responded to the consultation, and the response can be found [here](#).

## European Commission brings clarity on ReFuelEU Aviation implementation

The European Commission published a [report](#) assessing the development of the EU sustainable aviation fuels (SAF) market and evaluating potential improvements to the SAF flexibility mechanism. Alongside the report, a comprehensive [FAQ](#) on ReFuelEU Aviation has been released to provide further clarity and support for stakeholders implementing the Regulation.



Source: European Commission

## Qatar Airways and Virgin Australia expand sustainability commitment with Renewable Developments Australia



Virgin Australia and Qatar Airways have agreed to work together with Renewable Developments Australia (RDA) to become key partners on a project that will set out to deliver a homegrown Sustainable Aviation Fuel (SAF) production facility in the Charters Towers Region of North Queensland.

The project aims to establish a fully integrated Ethanol to Jet (EtJ) facility that converts bioethanol derived from sugarcane grown onsite into 100% SAF, using proprietary PureSAFSM

technology supplied from KBR, while also generating all the project's energy requirements from renewable sources.

The facility is expected to produce up to 96 million litres of SAF annually which will be supplied to nearby airports. Early modelling indicates a potential lifecycle greenhouse gas emissions reduction of 70 per cent compared to conventional jet fuel.[1]

For the airlines, this project aligns with the broader Memorandum of Understanding (MoU) signed by

Virgin Australia and Qatar Airways in October 2024. The MoU cemented their intent to collaborate on sustainability initiatives that aim to reduce carbon emissions in air travel, and advance the use of SAF and Low Carbon Aviation Fuels (LCAF) in Australia.

In further encouraging support from the broader aviation ecosystem, The Boeing Company (TBC) has endorsed the project through a positive letter of support to RDA and in which TBC outlines its commitment to collaborate in a number of areas, including policy advocacy and the contribution of technical expertise, where relevant.[2]

The project, currently in pre-final investment decision stage, aims to deliver SAF from early 2029. **To read full article, click [here](#).**

\*\*\*\*\*

[1] Based on a lifecycle assessment completed Stantec using the GREET model.

[2] Virgin Australia and Boeing signed a MoU on sustainability in June 2023, including a specific focus on SAF-related cooperation. All of Virgin Australia's mainline commercial operations are operated on Boeing 737 aircraft.

Source: Virgin Australia

## Airbus signs MoU to collaborate on pure Japan-domestic wood-based SAF

Airbus, Japan Airlines (JAL), Nippon Paper Industries, Sumitomo Corporation, and Green Earth Institute (GEI) have signed a Memorandum of Understanding (MOU) to collaborate on the realization of sustainable aviation fuel (SAF) using bioethanol derived from domestic wood.

In February 2023 Nippon Paper, Sumitomo Corporation, and GEI launched the "MORISORA Project." In February 2025 an agreement was signed to establish a joint venture to manufacture and sell bioethanol made from wood biomass. Airbus and JAL have now joined the project and will promote the use and expansion of domestic SAF by collaborating with businesses involved in the supply and demand of SAF.

The five companies will work to enable a low-carbon society by reducing greenhouse gas emissions during raw material procurement and production, and by producing and selling domestic wood-based bioethanol that has a low LCA (\*1) and is compliant with CORSIA (\*2). This will be achieved through the developing society's circular economy of "cutting, using, planting, and growing" trees, regional revitalization including job creation, and the utilization of domestic SAF.

JAL aims to promote domestically produced SAF and has set a goal of replacing 10% of all onboard fuel with SAF by 2030. By connecting the SAF suppliers with stakeholders involved in production, JAL will advance the construction of a supply chain. Airbus will support the work to obtain the CORSIA certification for the domestic woody biomass of this project and contribute to the industry target to achieve net-zero carbon emissions by 2050.

\*\*\*\*\*

(\*1) Life Cycle Assessment: Life cycle assessment (LCA) is a tool to assess potential environmental impacts throughout a product's life cycle.

(\*2) The Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA) is a global market-based measure designed to offset international aviation CO2 emissions in order to stabilize the levels of such emissions.



Source: Airbus



## Airbus accelerates Sustainable Aviation Fuel adoption with book and claim



Airbus is taking a significant step toward scaling the adoption of Sustainable Aviation Fuel (SAF) by testing a new “Book and Claim” approach. This initiative aims to boost both supply and demand for SAF worldwide, providing a flexible and scalable solution to accelerate SAF adoption.

In simple terms, the book and claim approach allows a buyer to “book” a certain amount of SAF and “claim” the corresponding emission reduction, even if the fuel is used elsewhere. Through a

pilot programme running throughout 2025, Airbus will leverage this system to improve SAF accessibility for potential customers, particularly those with limited volumes and far from supply points.

As a facilitator, Airbus will purchase SAF certificates and manage the associated sustainability attributes through the registry of the Roundtable on Sustainable Biomaterials (RSB), a recognized sustainability certification body. These certificates will then be resold to interested customers, such as aircraft and helicopter operators, thereby stimulating short-term demand for SAF.

The pilot programme is expected to generate key insights into the capacity and robustness of this innovative book and claim mechanism. It will also assess market interest in third-party facilitation of such integrated SAF solutions.

Source: Airbus

## World Fuel Services launches SAF book and claim platform

World Fuel Services announced that it has launched its myWorld Decarbonize Tool to streamline sustainable aviation fuel (SAF) purchases via book and claim.

The service will have multiple benefits including simplifying the process of buying SAFc, calculating carbon usage by fuel burn and educating users on the benefits of Book and Claim and how it contributes to achieving net zero goals.

World Fuel is a certified fuel trader under RSB CORSIA, Global, and Book and Claim programs, as well as ISCC, CORSIA, and EU Trader certified.

These certifications ensure that the renewable fuels the company distributes meet specific sustainability requirements and provide customers with the documentation necessary to demonstrate compliance.



Source: SAF Investor

## OMV Petrom supplies Romanian airport with SAF



OMV Petrom is supplying Cluj International Airport Avram Iancu with sustainable aviation fuel (SAF) in 2025 - a step towards reducing carbon emissions in air transportation. Through this partnership, Cluj and OMV Petrom reaffirm their commitment to support the energy transition and adopting of sustainable solutions in the aviation sector. Starting January 2025, aircraft taking off from Cluj airport have been fueled with aviation fuel mixed with 2% SAF.

Nearly 1,800 flights were operated in January and February using this fuel, covering all departures from the airport.

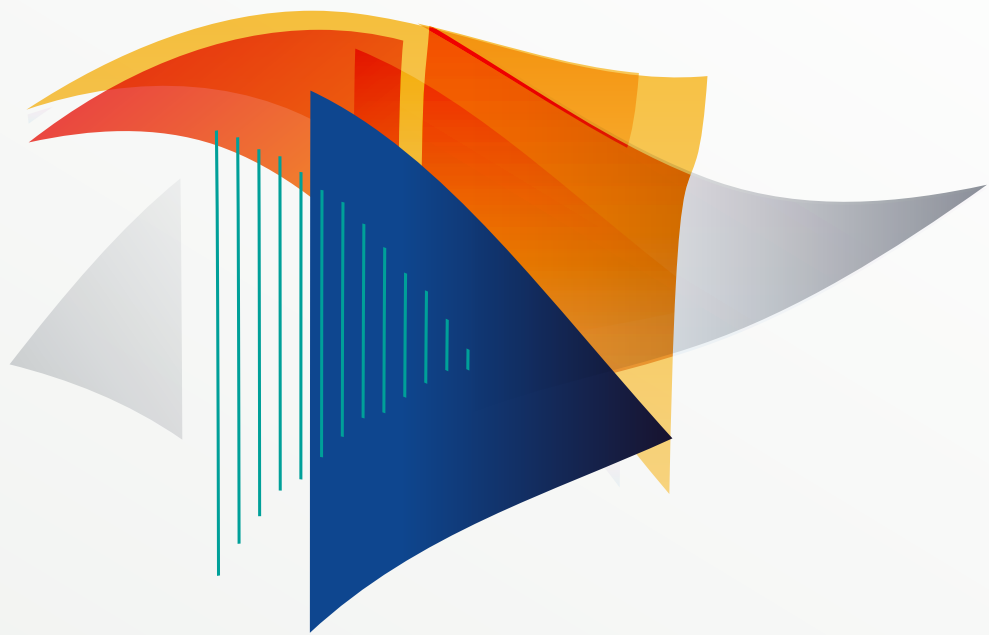
Source: biofuels international

## Farnborough Airport signs 12.5 million litre SAF offtake agreement with Hydrogen Refinery

Farnborough has signed 12.5m litre sustainable aviation fuel (SAF) offtake agreement with Hydrogen Refinery. Hydrogen Refinery's UK SAF-to-waste plant will [processes](#) mixed waste from airlines food trays and other mixed waste to produce RFNBO-compliant SAF. The plant will produce 10,000 tonnes per annum of SAF or e-SAF from mixed waste.



Source: SAF Investor



# Digitization

## Emirates and Expedia Group expand partnership to deliver simpler, personalized booking experiences

Emirates and Expedia Group have expanded their long-standing partnership through the airline's full integration of its New Distribution Capability (NDC) API with Expedia Group's brands, establishing a direct connection that delivers Emirates' complete portfolio of fare products and services to Expedia Group's global customer base.

This latest enhancement will empower millions of travellers to unlock a wider range of options and benefit from streamlined booking capabilities on Expedia Group's brands when planning their journeys to any point on the airline's global network.

In addition to customer personalization, Emirates and Expedia Group will explore deeper collaboration on loyalty programmes to enhance travel rewards for both companies' customers. They will leverage market data insights to drive business growth and inform joint marketing initiatives.

The partnership will also focus on creating end-to-end booking experiences by leveraging Expedia Group's extensive global hotel inventory for full package solutions. The tailor-made air and hotel packages will allow travellers to complement their Emirates flights with stays at thousands of hotels available on Expedia Group's brands. The work underway will enable the airline to connect with and capture the attention of travellers from around the world.



Source: Emirates

## Etihad Cargo collaborates with ADIO and Maqta Technologies Group to enhance export booking process for air shipments



In line with Abu Dhabi's ambition to digitally transform the trade and logistics sectors, the Abu Dhabi Investment Office (ADIO) and Maqta Technologies Group, part of AD Ports Group, have partnered with Etihad Cargo to introduce new features to the Advanced Trade and Logistics Platform (ATLP).

Developed and operated by Maqta Technologies Group, ATLP was inaugurated in May 2020 by His Highness Sheikh Khaled bin

Mohamed bin Zayed, Crown Prince of Abu Dhabi and Chairman of the Abu Dhabi Executive Council. The platform aims to unify trade and logistics services across Abu Dhabi, including air, land, sea, and industrial free zones.

ATLP's new functionalities are designed to enhance the export rate determination and booking process for air shipments, thereby enhancing efficiency, accuracy, and user satisfaction for logistics providers in Abu Dhabi. As part of ATLP's ongoing mission to offer world-class services, this latest enhancement ensures that stakeholders can make informed decisions, perform seamless bookings, and stay compliant with regulations, setting a new standard for air export operations.

The update will give logistics providers in Abu Dhabi real-time access to Etihad Cargo's extensive network with immediate visibility of available capacity and pricing, enabling swift and accurate booking decisions. Services from Etihad Cargo and Etihad Airport Services, the designated ground handling agent, will be integrated into the platform. The update also streamlines operations for freight forwarders holding Cargo Accounts Settlement System (CASS) numbers.

Source: Etihad Cargo



## flydubai signs strategic agreement with LinkedIn

flydubai announced a strategic agreement with LinkedIn to support its ongoing recruitment drive and training and development programmes over the coming years.

The agreement to adopt LinkedIn's Talent Enterprise Program for Hiring & Learning reflects the carrier's efforts to attract and retain highly skilled talent, as well as its commitment to supporting Dubai's growing aviation hub and the UAE's aviation industry.

The collaboration with LinkedIn provides flydubai with vast access to learning and hiring tools, along with valuable talent insights.



Source: flydubai

## Oman Air partners with TUI on new digital holiday packages



Oman Air has entered a new partnership with TUI to offer customers an easier way to book holiday packages alongside their flights.

The collaboration introduces a new digital platform integrated directly with the airline's booking engine, empowering travellers with access to a diverse array of holiday experiences across Oman Air's network in just a few clicks.

Launching for the summer holiday season, guests will be able to conveniently book holiday packages to over 22 destinations spanning Oman, Europe, the Far East, GCC, Africa and more, via the newly developed digital booking platform.

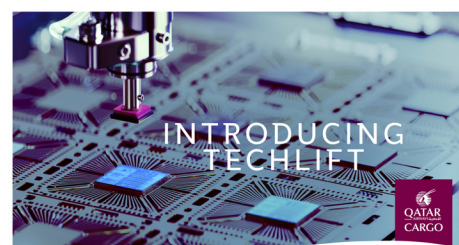
Source: Times Aerospace

## Qatar Airways Cargo revolutionizes semiconductor transport with the launch of TechLift

Qatar Airways Cargo has unveiled its latest product innovation – TechLift. This dedicated product enhances air cargo transportation for the full spectrum of the semiconductor industry – a key and growing trade.

Designed to meet the specialized handling and logistics requirements of today's semiconductor industry, TechLift leads the industry in offering unique protection, including targeted shock absorption for all ground and aircraft equipment, while moving all types of semiconductor products: integrated circuits, chipsets, microchips, urgent semiconductor manufacturing machinery and pieces such as capital and testing equipment, doped chemicals, cutting, stripping and etching wafers.

TechLift has been carefully defined to ensure that all semiconductor shipments are handled with the greatest care from acceptance to delivery. The product allows a higher loading priority, the use of approved data loggers, specialized handling techniques as per commodity-specific operational



guidelines and protection from adverse weather conditions.

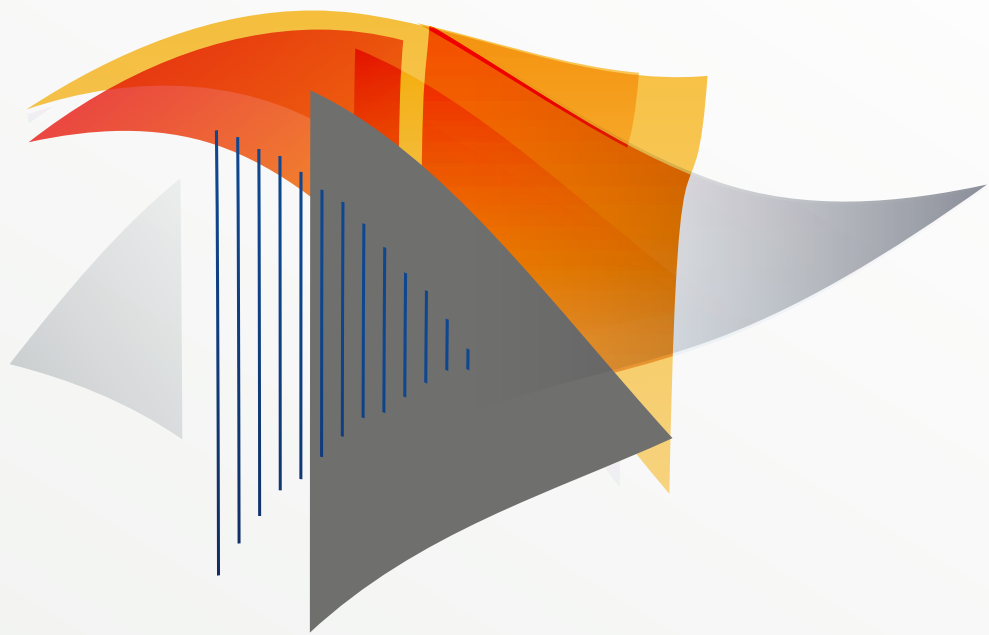
**In addition, customers can combine the product with the following AirPlus Solutions:**

- **Q-Climate** –Temperatures are kept at an optimum level, including using refrigerated trucks with extra shock absorption to mitigate movement during ground transfers in Doha.
- **Q-Plus** - For even higher loading priority.
- **Q-Prime** - Highest priority on capacity constrained flights with the added benefit of continuous monitoring by Qatar Airways Cargo's Control Tower.

To find out more about TechLift, visit the Qatar Airways Cargo website: <https://www.qrcargo.com/s/products/techlift>

Source: Qatar Airways Cargo





# Industry Affairs

## European Commission adopts decision on Schiphol Airport noise reduction plan



On 5 March, the European Commission adopted a decision assessing the Netherlands' plan to introduce measures at Schiphol Airport reducing noise for local residents. This plan is a step to achieve the ambitious goal of the EU's [Zero Pollution Action Plan](#), which aims to reduce by 30% the number of people suffering from chronic transport noise by 2030.

The Dutch Noise Action Plan 2024 – 2029 for Schiphol Airport, has set the goal to reduce by 20% the number of people and houses exposed to aircraft noise around the airport.

The measures include reducing the annual limit number of flights from 500,000 to 478,000, and reducing the number of nighttime flights from 32,000 to 27,000.

Following the Balanced Approach process, the Commission assessed whether the measures are cost-effective, non-discriminatory, and proportionate. While the Dutch authorities have largely followed the correct procedure, the Commission identified some shortcomings. Notably, the plan only addresses commercial aviation, exempting general aviation and business aviation from the measures, despite their contribution to noise.

Furthermore, the Commission found that the Netherlands has only partially considered the potential of fleet renewal to reduce aircraft noise. The plan excludes the effect of fleet renewal which the aviation industry will naturally proceed with based on current trends. The Netherlands did not provide sufficient evidence to support this approach or explain how it applies to Schiphol Airport specifically.

Additionally, the Netherlands has not fully explored the potential of noise-reducing flight procedures, such as innovative landing and navigation techniques.

Source: European Commission

## UK pre-travel entry scheme opens to Europeans

The UK's Electronic Travel Authorisation (ETA) system has officially expanded to European travellers.

Starting 2 April 2025, all European visitors need ETA approval – or for some non-EU nationals, a visa - to enter the UK.

The system became mandatory for travellers from the US, Canada and Australia on 8 January 2025, following its rollout last November for nationals of Bahrain, Jordan, Kuwait, Oman, Qatar, Saudi Arabia and the UAE.

*To know more details on cost, validity and how to get it, click [here](#).*



Source: Euro news

## Jamaica lifts visa requirements for Dominican Republic nationals



Effective 4 March, Jamaica lifted visa requirements for Dominican Republic nationals.

Travellers from Dominican Republic can now visit Jamaica for up to 180 days without a visa.

Source: Times Out

## Qatar, Algeria sign air transportation services agreement

The State of Qatar and The People's Democratic Republic of Algeria have signed an air transportation services agreement, allowing for the designated airlines of the two countries to operate unlimited and unrestricted traffic rights for both passenger and cargo flights, thereby enhancing their economic and tourism ties.

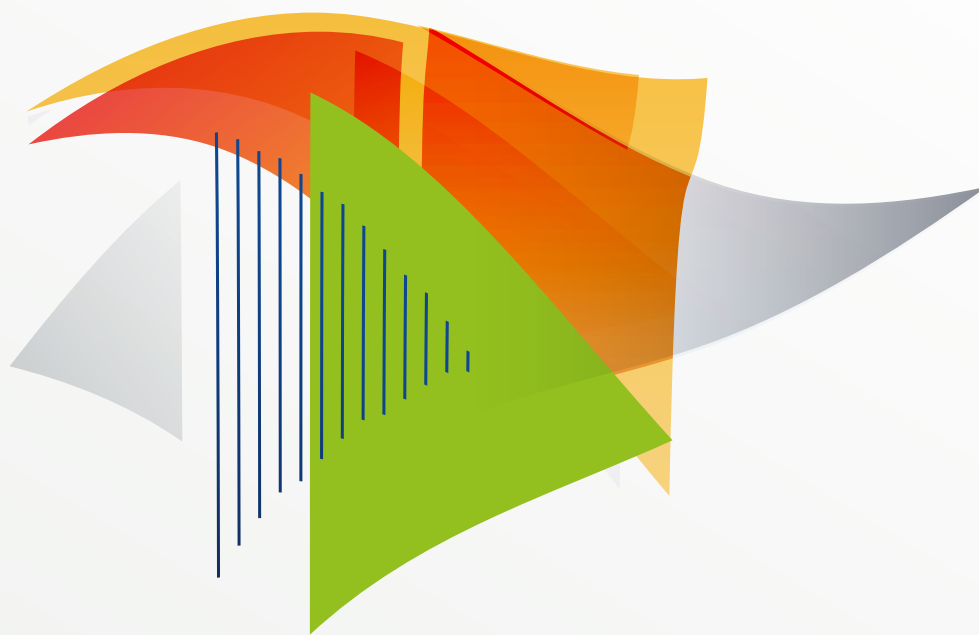
The agreement was signed by Qatar Minister of Transport H.E. Sheikh Mohammed bin Abdulla bin Mohammed Al Thani and Algerian Minister of Transport H.E. Saïd Sayoud.



The pact comes in the context of enhancing Qatar's connection with world countries through new air services agreements that allow for the national carrier to expand its network and fly to more destinations around the world.

The two ministers discussed bilateral relations in the areas of transportation, civil aviation, transportation activities, and ways to enhance and take them to broader horizons.

Source: QCAA News



# Country in Focus

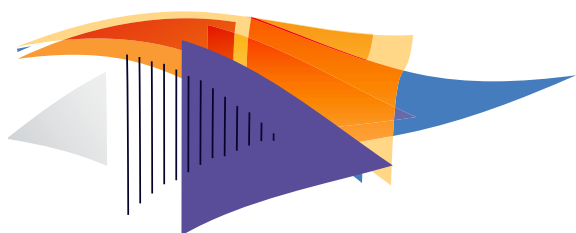
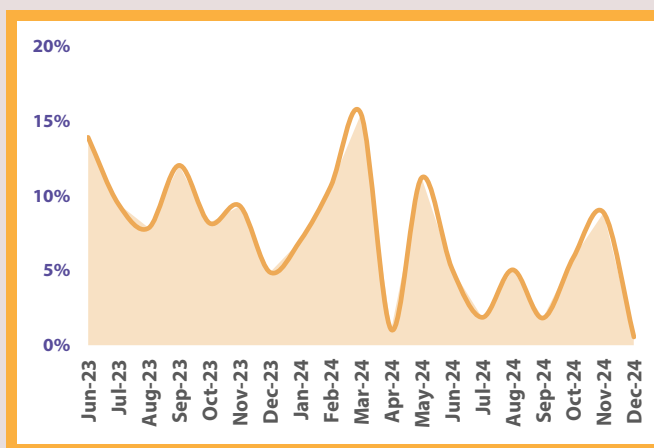
Each month, we provide a snapshot of travel and tourism updates in a different country. This month, we are featuring Belgium.



**Travel & Tourism contribution to GDP in 2024: USD 37.2 billion (7.8% above 2023 levels)**

The chart displays the monthly percentage change in the number of people in the workforce. The y-axis ranges from -20% to 20% in 5% increments. The x-axis shows months from June 2023 to December 2024. The data shows a peak in March 2024 at 15%, a sharp drop in April 2024 to -9%, and another peak in November 2024 at 12%.

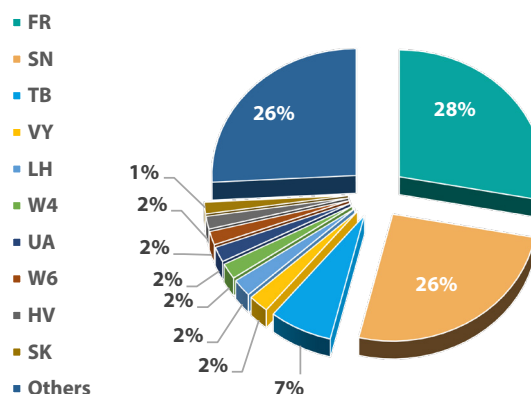
Month	Percentage Change
Jun-23	10%
Jul-23	5%
Aug-23	0%
Sep-23	10%
Oct-23	0%
Nov-23	2%
Dec-23	5%
Jan-24	3%
Feb-24	7%
Mar-24	15%
Apr-24	-9%
May-24	7%
Jun-24	0%
Jul-24	3%
Aug-24	7%
Sep-24	-3%
Oct-24	5%
Nov-24	12%
Dec-24	0%



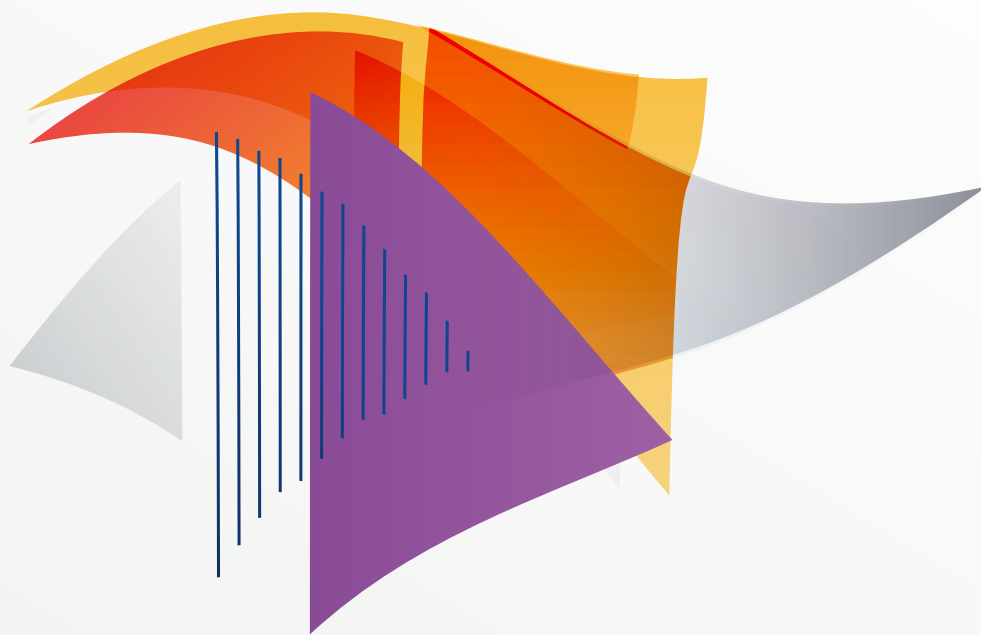
- 9.6 million International Tourist Arrivals
- 29.8 million International Passengers
- 2.0 million Transit Passengers

A 3D pie chart illustrating the distribution of the world population by region. The chart is divided into five segments, each with a corresponding color and label. The segments are: Europe (79%, teal), Asia (9%, orange), the Americas (4%, blue), the Arab World (3%, purple), and Sub-Saharan Africa (1%, brown). The chart is viewed from an angle, giving it a three-dimensional appearance.

Region	Population	Percentage
With Europe	23,471,902	79%
With Asia	2,729,434	9%
With the Americas	1,158,614	4%
With the Arab World	927,842	3%
With Sub-Saharan Africa	1,504,748	5%



35



# Partner Airlines





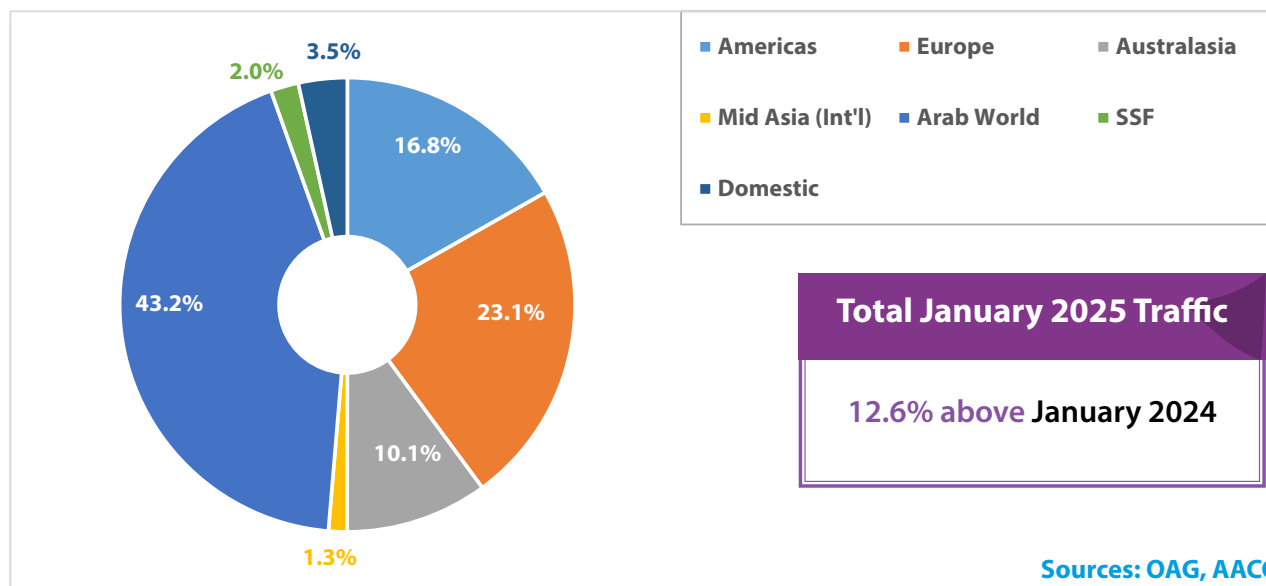
### Fly Jinnah's Profile

**Fly Jinnah** is a Pakistani airline and a joint venture company between the Lakson group and Air Arabia Group.

Based in Pakistan, Fly Jinnah follows the successful low-cost business that focuses on offering comfort, reliability, and value-for-money air travel.

## Pakistan Data

### Regional Distribution of Passenger Traffic To/From and Within the Pakistan Air Transport Market in January 2025



### Fly Jinnah's Top International Destinations in January 2025

		Number of Seats*	% vs Jan. 2024
1	United Arab Emirates	21,228	No Operations
2	Saudi Arabia	10,788	No Operations
3	Bahrain	1,566	No Operations
4	Oman	1,566	No Operations

\*Data is based on published schedules

Sources: Cirium Fleets Analyzer, AACO

### Fly Jinnah's Fleet Status by Major Aircraft Types (As at 5 April 2025)

Total Aircraft In-service: 6 (A320)  
 Total Non-operated Aircraft: 0  
 Average Age: 9.7

Sources: Cirium Fleets Analyzer, AACO



## IAG's Profile

**International Airlines Group** is one of the world's largest airline groups with 525 aircraft flying to 255 destinations and carrying almost 95 million passengers each year. It is the third largest group in Europe and the sixth largest in the world, based on revenue.

Formed in January 2011, IAG is the parent company of Aer Lingus, British Airways, Iberia, Vueling and LEVEL. It is a Spanish registered company with shares traded on the London Stock Exchange and Spanish Stock Exchanges. The corporate head office for IAG is in London, UK.

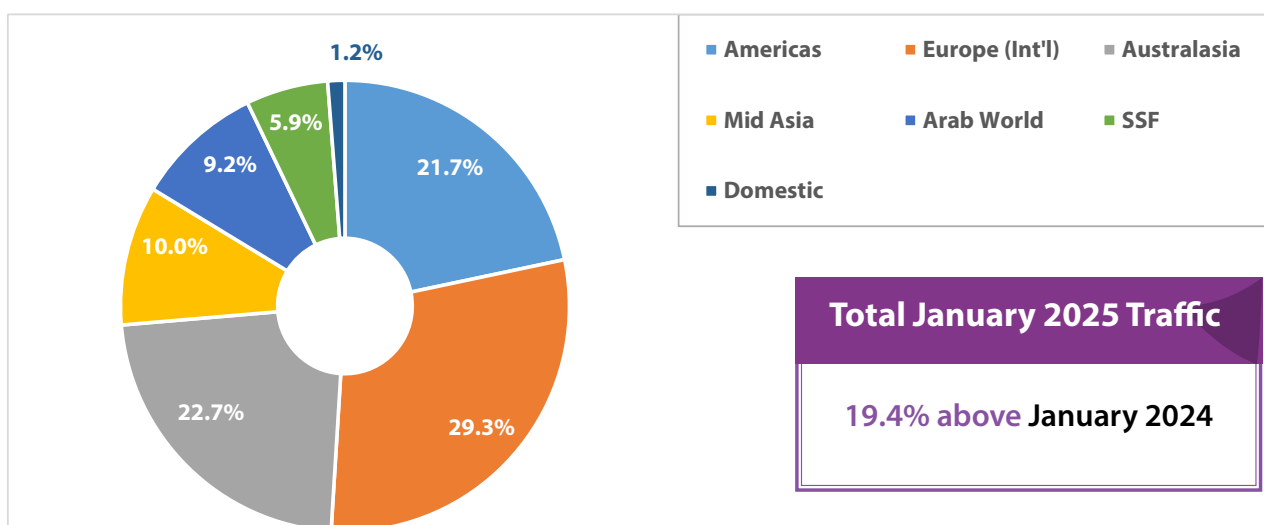
IAG combines the leading airlines in the UK and Spain, enabling them to enhance their presence in the aviation market while retaining their individual brands and current operations. The airlines' customers benefit from a larger combined network for both passengers and cargo and a greater ability to invest in new products and services through improved financial robustness.

The airline industry is moving gradually towards consolidation though some regulatory restrictions still prevail. IAG's mission is to play its full role in future industry consolidation both on a regional and global scale.

**British Airways and Iberia are members of the oneworld alliance.**

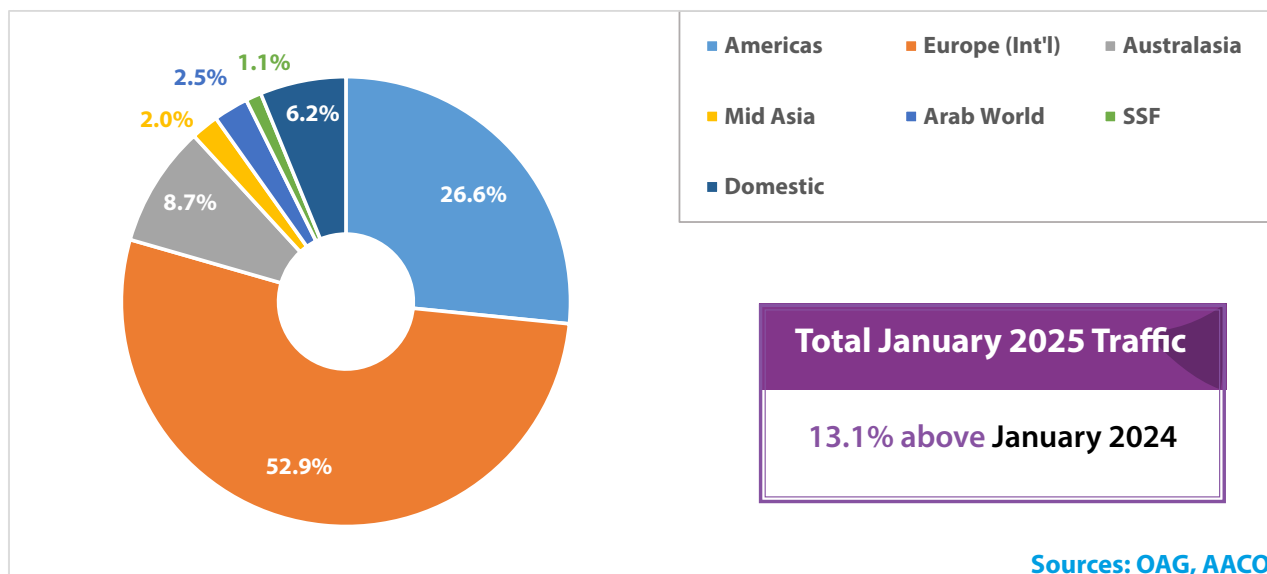
## United Kingdom (UK) and Spain Data

### Regional Distribution of Passenger Traffic To/From and Within the UK Air Transport Market in January 2025



Sources: OAG, AACO

## Regional Distribution of Passenger Traffic To/From and Within the Spanish Air Transport Market in January 2025



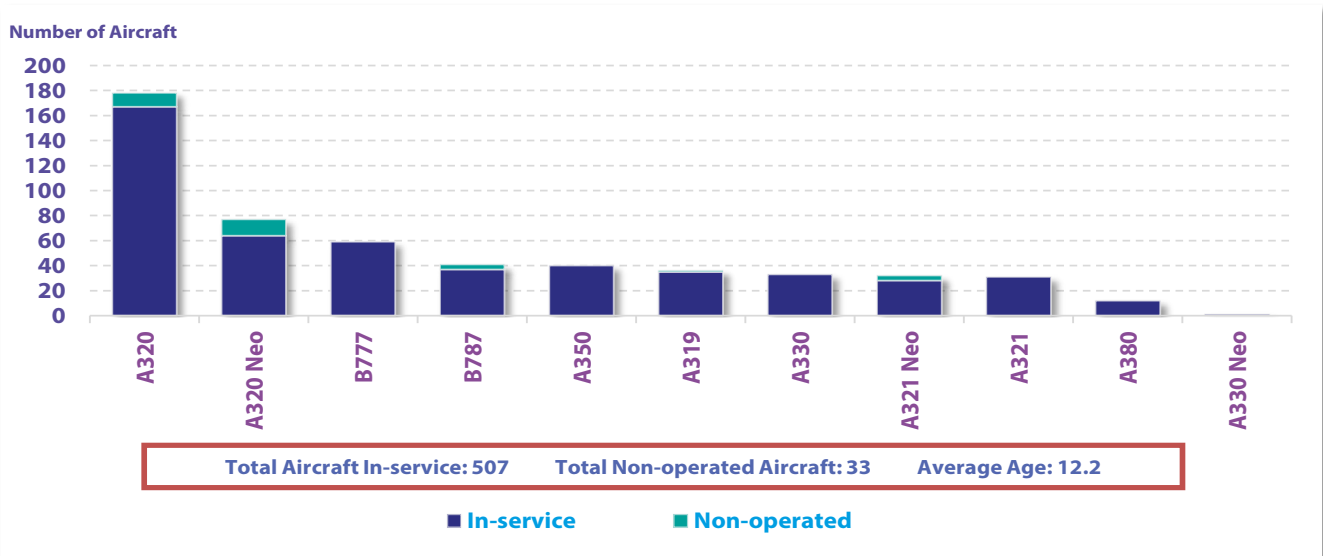
## IAG's Top International Destinations in January 2025

		Number of Seats*	% vs Jan. 2024
1	United States	429,585	5.8%
2	Italy	417,116	11.7%
3	France	416,259	10.2%
4	United Kingdom	332,169	11.7%
5	Germany	306,571	9.9%
6	Spain	304,552	9.3%
7	Ireland	290,742	-5.1%
8	Switzerland	192,351	6.1%
9	Netherlands	136,934	6.6%
10	Portugal	122,338	-0.1%

\*Data is based on published schedules

Sources: Cirium Fleets Analyzer, AACO

### IAG's Fleet Status by Major Aircraft Types (As at 5 April 2025)



Sources: Cirium Fleets Analyzer, AACO



### Malaysia Airlines' Profile

**Malaysia Airlines** is the national carrier of Malaysia, offering the best way to fly to, from and around Malaysia. Malaysia Airlines carries up to 40,000 guests daily on memorable journeys inspired by Malaysia's diverse richness. Malaysia Airlines embodies the incredible diversity of Malaysia, capturing its rich traditions, cultures and cuisines via its inimitable Malaysian Hospitality across all customer touch points.

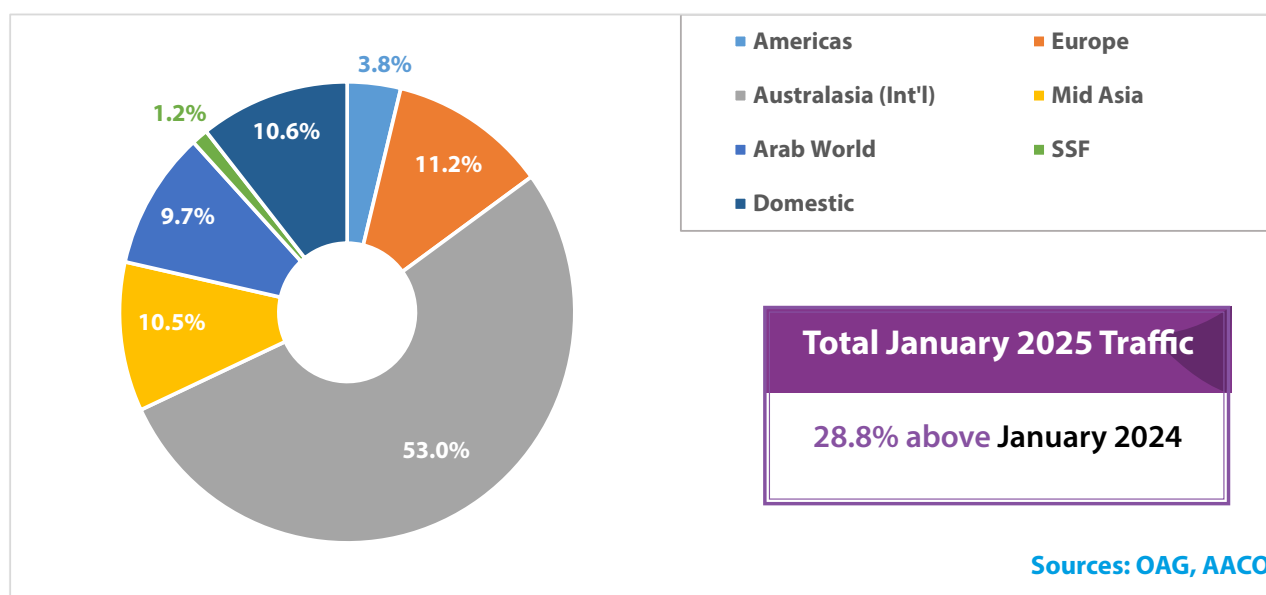
Since September 2015, the airline has been owned and operated by Malaysia Airlines Berhad. It is part of the Malaysia Aviation Group (MAG), a global aviation organisation that comprises of three focused business portfolios from Airlines, Aviation Services and E-Commerce & Travel Services Businesses.

Malaysia Airlines represents the Airlines business portfolio that serves the global, domestic and segmented market together with its sister airline companies, Firefly and MASwings – the regional airlines focused on serving communities across Malaysia, and AMAL by Malaysia Airlines – leading one-stop pilgrimage travel solutions centre.

Currently, Malaysia Airlines has a total of 74 aircraft comprising (47) B737-800, (6) A330-200, (15) A330-300, (6) A350-900XW, and has a strong presence throughout Asia, Australasia, the Middle East, and Europe. As a member of the oneworld Alliance, Malaysia Airlines offers superior connectivity with seamless journeys to as many as 1,000 destinations to more than 170 territories, and access to over 650 airport lounges worldwide.

## Malaysia Data

### Regional Distribution of Passenger Traffic To/From and Within the Malaysian Air Transport Market in January 2025



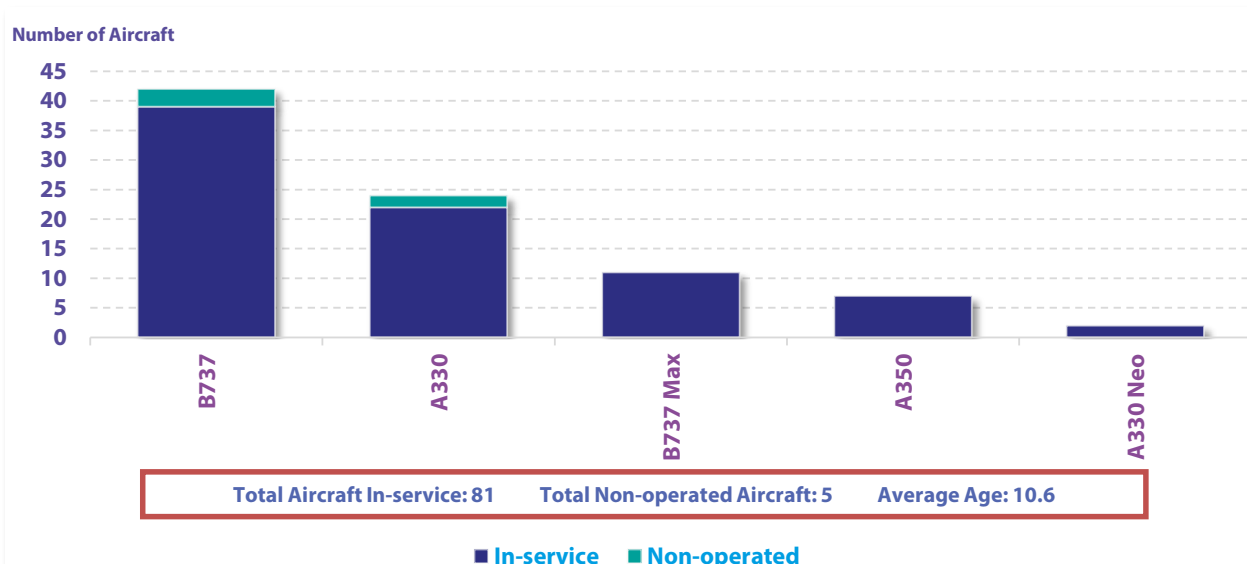
### Malaysia Airlines' Top International Destinations in January 2025

		Number of Seats*	% vs Jan. 2024
1	Indonesia	80,453	11.3%
2	India	62,671	9.5%
3	Australia	58,290	-6.1%
4	Thailand	45,575	13.1%
5	Singapore	41,358	-4.7%
6	China	37,192	197.9%
7	Saudi Arabia	25,881	8.5%
8	Vietnam	24,260	33.9%
9	Japan	23,902	1.9%
10	Qatar	18,060	1.1%

\*Data is based on published schedules

Sources: Cirium Fleets Analyzer, AACO

### Malaysia Airlines' Fleet Status by Major Aircraft Types (As at 5 April 2025)



Sources: Cirium Fleets Analyzer, AACO





### Pegasus Airlines' Profile

**Pegasus Airlines** was founded in 1990 as a charter airline, after which it was acquired by ESAS holding in 2005, and re-launched as a scheduled low-cost airline. Pegasus offers its guests low-fares and punctual flights operated with the newest aircraft as Turkey's first and leading low-cost airline, and one of the region's aviation frontrunners.

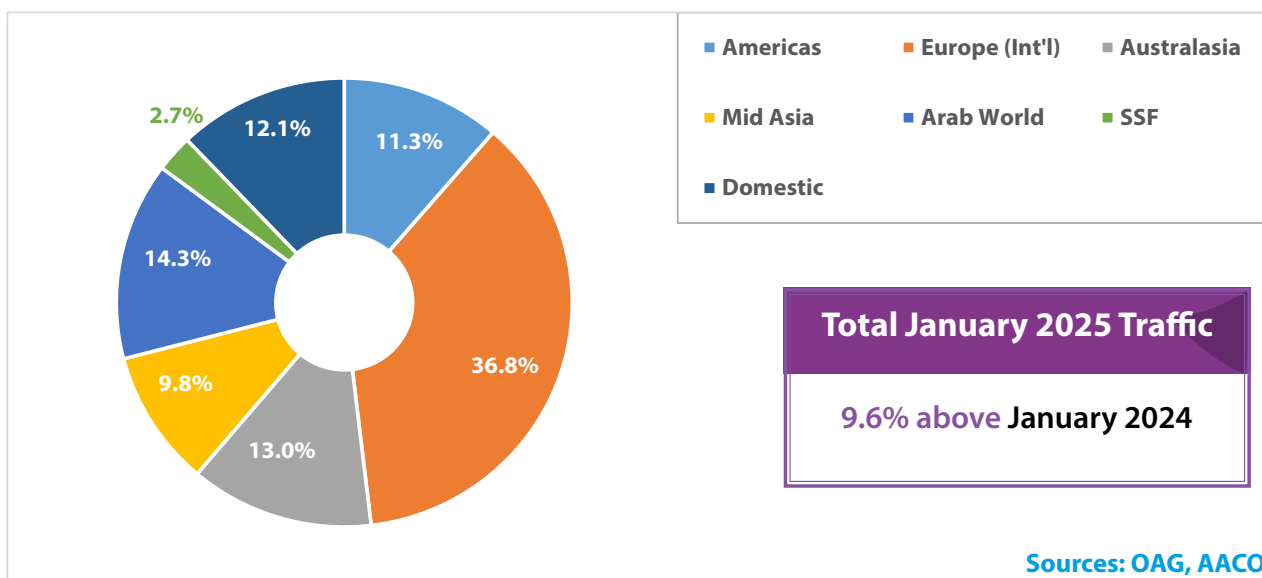
Pegasus has a growing network of 120 destinations, including 36 in Turkey and 84 international destinations in 44 countries across Europe, Russia and the Caucasus, the Middle East, North Africa and Asia.

Pegasus Airlines' fleet of 91 aircraft is Turkey's youngest and one of the youngest among LCCs, with an average age of 5.15 years as of July 2021: comprised of 28x B737-800s, 12x A320neos, 44x A320neos and 7x A321neos.

Pegasus Airlines manages its operations and activities with a "sustainable environment" approach. As part of this, Pegasus continues to transform its fleet with the addition of younger, next-generation, more eco-friendly aircraft from its order of 100 Airbus Neo aircraft placed in 2012.

## Türkiye Data

### Regional Distribution of Passenger Traffic To/From and Within the Turkish Air Transport Market in January 2025



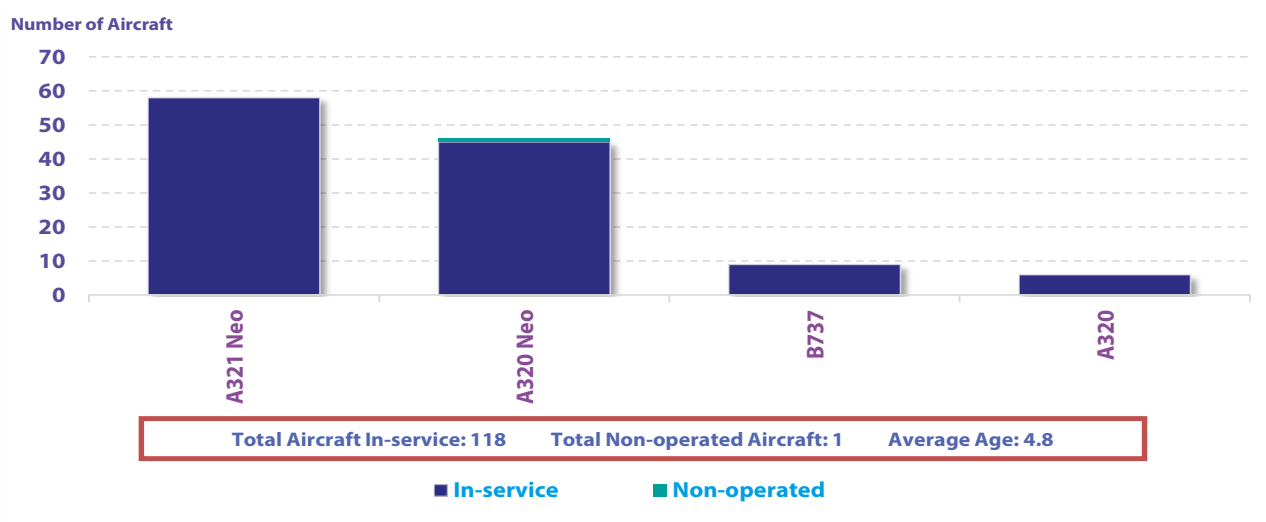
### Pegasus Airlines' Top International Destinations in January 2025

		Number of Seats*	% vs Jan. 2024
1	Germany	195,389	20.7%
2	Cyprus	164,126	39.0%
3	United Kingdom	66,384	13.4%
4	France	55,860	10.7%
5	Russia	46,009	29.1%
6	Egypt	43,968	84.3%
7	Italy	42,808	14.4%
8	Iran	34,563	149.6%
9	Netherlands	33,152	12.7%
10	Saudi Arabia	30,718	-3.2%

\*Data is based on published schedules

Sources: Cirium Fleets Analyzer, AACO

### Pegasus Airlines' Fleet Status by Major Aircraft Types (As at 5 April 2025)



Sources: Cirium Fleets Analyzer, AACO



A STAR ALLIANCE MEMBER

### Turkish Airlines' Profile

**Turkish Airlines** was founded on 20 May 1933 under the name of 'State Airlines Administration', and started its operations depending on the Ministry of Defence, and was restructured as the Turkish Airlines in 1955.

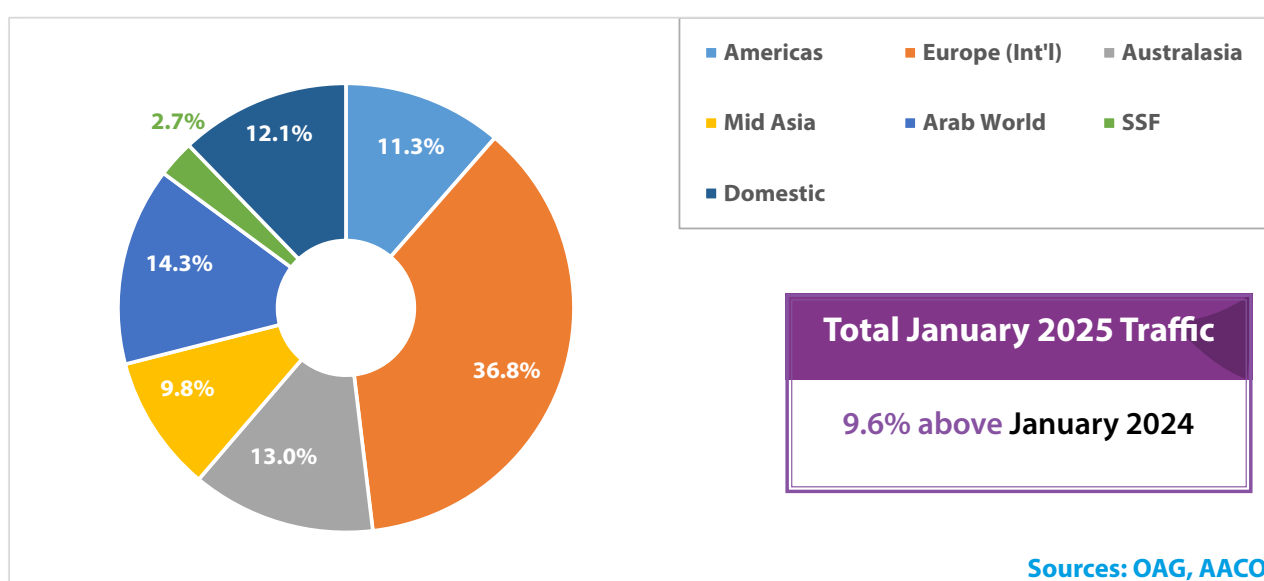
As one of the most preferable airlines among worldwide passengers, Turkish Airlines currently flies to 319 destinations (269 international and 50 domestic) in 127 countries over 5 continents with a fleet of 359 aircraft (passenger and cargo).

Flying to more countries and international destinations than any other airline in the world, Star Alliance member airline since 2008, Turkish Airlines has been awarded many times in numerous categories till today, and proudly continues to receive many more thanks to its passenger centered business focus.

Widely acclaimed as one of the best airlines in the world with its distinguished and unmatched service approach -most particularly for its exclusive dining offer both on-board and in the airline's world-renowned lounges-, the global brand successfully keeps maintaining this rising momentum. As a leading player in the global airline industry, Turkish Airlines continues to consolidate its industry-leading position through its significant investments, prestigious award wins, impressive growth figures, large-scale new-generation aircraft orders, and ever-expanding flight network.

## Türkiye Data

### Regional Distribution of Passenger Traffic To/From and Within the Turkish Air Transport Market in January 2025



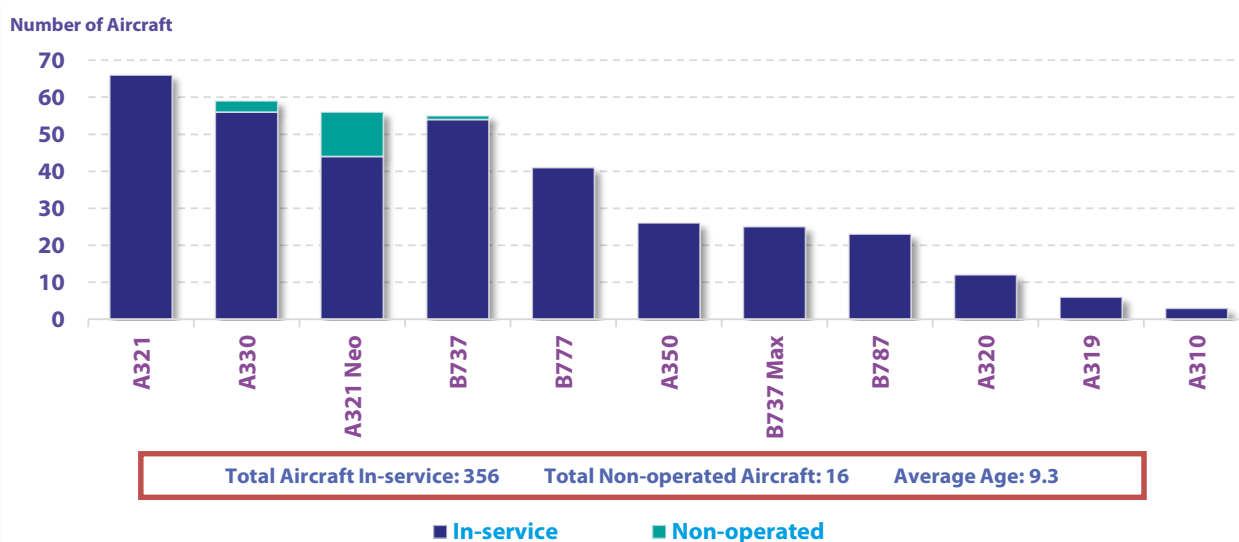
### Turkish Airlines' Top International Destinations in January 2025

		Number of Seats*	% vs Jan. 2024
1	United States	197,645	12.0%
2	Germany	193,956	-24.2%
3	Italy	108,575	-1.9%
4	United Kingdom	105,249	-10.1%
5	Saudi Arabia	98,626	-7.4%
6	France	90,940	-8.2%
7	Spain	72,689	3.6%
8	Russia	67,726	-10.9%
9	Iran	49,144	-16.3%
10	United Arab Emirates	48,290	-11.0%

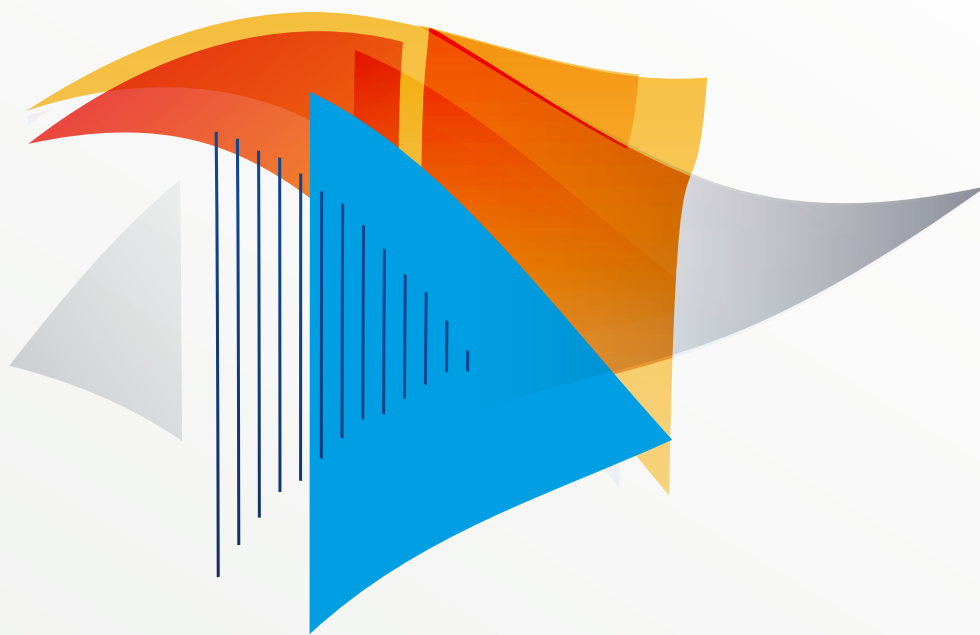
\*Data is based on published schedules

Sources: Cirium Fleets Analyzer, AACO

### Turkish Airlines' Fleet Status by Major Aircraft Types (As at 5 April 2025)



Sources: Cirium Fleets Analyzer, AACO



# Industry Partners

## LATEST NEWS OF A NUMBER OF AACO INDUSTRY PARTNERS



**accelya**

FURTHER FASTER

### **SAS Cargo Transitions to Accelya's FLX Cargo Platform to Power Digital Cargo Transformation**

SAS Cargo has successfully transitioned to Accelya's FLX Cargo Platform, taking a major step toward modern, digitally driven cargo operations. By moving away from legacy technology, SAS Cargo now benefits from a cloud-based, end-to-end solution that digitalizes the entire cargo value chain from offer-to-settlement to enhanced financial management. As part of the implementation, SAS Cargo is leveraging key modules of the FLX Cargo Platform, including Revenue Management and Price Influencer, which utilize AI/ML-powered forecasting models to optimize demand predictions and provide real-time influence on offer pricing across channels.

The move marks a significant milestone in SAS Cargo's digital transformation journey, equipping SAS Cargo with the tools to enable modernization. With Accelya's FLX Cargo Platform, SAS Cargo can seamlessly manage its distribution channels—including its own website, third-party marketplaces, and direct forwarder integrations—allowing it to meet evolving customer expectations with greater speed and flexibility.

Accelya's FLX Cargo Platform is designed to help airlines transition toward a new era of air cargo, where digital sales, dynamic distribution, and integrated financial management work seamlessly together. Trusted by leading airlines worldwide, the platform empowers carriers to modernize operations.



**AIRBUS**

### **Airbus Canada rolls out sustainable aviation fuel, unlocking 100% SAF capacity across all delivery centres worldwide**

The first sustainable aviation fuels (SAF) delivery recently took place at the Airbus Canada's A220 site, enabling the Mirabel teams to use SAF for production, customer acceptance and test flights. This now means that all Airbus commercial aircraft assembly sites around the world are now using sustainable aviation fuel (SAF) for their internal operations.

During the course of 2025, all Airbus commercial aircraft delivery centers around the world will offer SAF to customers for ferry flights. This year alone, in 2025, over 600,000 litres of SAF with a 30% blend are expected to be used at the Airbus Mirabel site resulting in a reduction in CO2 emissions of around 400 metric tons.

In 2024, 18% of Airbus global fuel mix for the year was SAF. That's more than 16 million litres of neat SAF. Alongside this, 75% of our aircraft worldwide were delivered with SAF, representing also the importance our customers are placing on decarbonisation.

Management of SAF in Mirabel will be done using the mass balance principle. Once the SAF has been transported and delivered to Airbus Canada, it is blended with the conventional aviation fuel (CAF) also known as Jet-A1 in the Mirabel site's fuel farm. The dilution of CAF and SAF in the fuel tanks is allowed

through established standards and auditable bookkeeping. Airbus Canada has the ambition to deliver SAF Proof of Sustainability (PoS) to A220 customers receiving their aircraft from Mirabel in 2025. SAF has been used in A220 aircraft delivered from our A220 Mobile Final Assembly Line since 2016.

As with all Airbus aircraft, the A220 is already able to operate with up to 50% Sustainable Aviation Fuel (SAF). Airbus aims for all its aircraft to be capable of operating with up to 100% SAF by 2030.

The Airbus site in Mirabel is over 1.5 million square feet and includes, among others, a pre-final assembly line (pre-FAL), two final assembly lines (FAL), a customer response centre (CRC), a flight and integration test centre (FITC), and a brand new delivery centre. Over 3,500 Airbus employees work at this location. *To know more about Airbus' efforts to support SAF adoption, click [here](#).*

### **AEGEAN discloses new order for the A321neo**

AEGEAN disclosed an order with Airbus for an additional eight A321neo aircraft. The aircraft will enable AEGEAN to further grow its networks and support its expansion plan. With this latest aircraft order, AEGEAN's total direct orderbook with Airbus stands at 60 A320neo Family with 37 aircraft already delivered.

As with all Airbus aircraft, the A321neo aircraft is already able to operate with up to 50% Sustainable Aviation Fuel (SAF). Airbus is targeting to have its aircraft up to 100% SAF capable by 2030.



### **IndiGo selects Amadeus technology for major Revenue Management system upgrade**

IndiGo has reached an agreement with travel technology leader Amadeus to implement advanced Revenue Management technology, Amadeus Segment Revenue Management Flex (Amadeus SRM Flex).

With the adoption of this cloud-based Revenue Management system, IndiGo will benefit from an intuitive and easy-to-operate user interface. The web-based application, SRM Flex will receive information from IndiGo's Navitaire New Skies® Passenger Service System (PSS) through its cutting-edge Revenue Management Integration Service (RMIS). This will enable near real-time data exchange capabilities allowing the carrier to immediately respond to market dynamics such as new bookings or equipment changes.

Price setting capabilities within the system can be adjusted to be rule-based, science-based, or a mix of both depending on the carrier's strategy. Repetitive routines can also be automated in order to optimize operational efficiency and increase revenue opportunities.

IndiGo has charted a course of rapid growth in India and across the globe, backed by a firm order for 500 A320 aircraft. Its selection of Amadeus SRM Flex will ensure that it has the right technology in place to support this growth far into the future. Currently, IndiGo features a fleet of over 400 aircraft, with more than 2,200 daily flights, connecting 120+ destinations, of which 38 are international. Last year, the carrier welcomed over 113 million passengers and launched its business class offering, IndiGoStretch, and loyalty program, IndiGo BluChip. *To read full article, click [here](#).*

### **Transforming travel: tech innovations that make travel work better**

**Transform. A term often used, if rarely defined.**

So, what does it mean? And what are some of the biggest technology shifts in travel and more broadly that we have seen over the last 25 years?



To change completely in order to evolve. This definition embodies the change that Amadeus is helping to deliver across the travel industry. As traveler behavior changes at every touchpoint of the journey, as expectations of more intuitive, more personal, and more inspiring choices than were ever thought possible become the norm, we must respond.

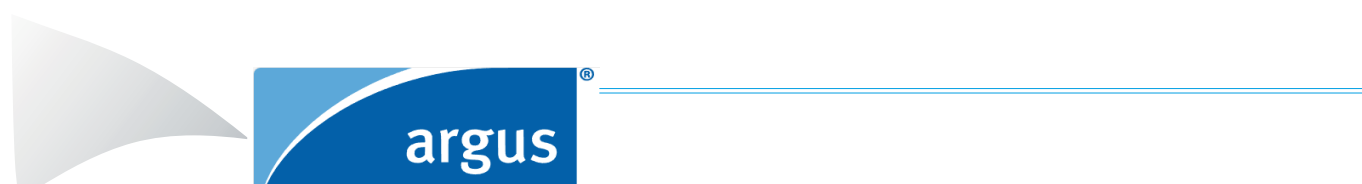
A transforming travel industry needs transformative technology. Technology which benefits from an open mindset, one that embraces new ways of doing things. Technology that thrives on a partnership approach, working with others to make the impossible happen.

Travel is one of the most dynamic sectors. Its ability to adapt, pivot, and evolve at pace is key to its resilience. Here are six examples of how technology has transformed our lives, many of which we now take for granted, that inspire us as we explore how we can help make travel work better.

#### Six technologies transforming the travel industry:

1. Paperless tickets endure as revolutionary
2. Enhanced ease and security with digital ID
3. Big data makes personalized travel possible beyond our imagination
4. Powerful impact of smartphones and high-speed wireless networks
5. Predictive analytics helps make smarter, faster decisions
6. Artificial intelligence is transforming everything in travel

To read full article, click [here](#).



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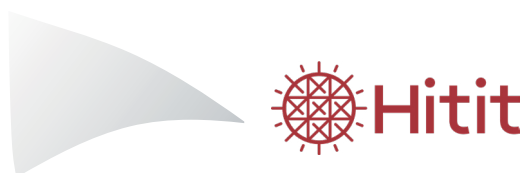
## Global SAF capacity

Get a view of the global SAF capacity around the world. This interactive map will show you what is currently online and what's to come in the future.

The data behind the map is also available in Data and Downloads on Argus Direct for subscribers.

**Know more about our services** >

**Click to download map** >



### Hitit Expands into Italy with SkyAlps Partnership

Hitit continues its European expansion, securing its first Italian partnership with SkyAlps, a Bolzano-based airline and subsidiary of Fri-El Green Power. As the second-largest provider of airline reservation systems in Europe and Africa, Hitit's collaboration with SkyAlps marks a key milestone in its regional growth.

As of March 17, SkyAlps has fully transitioned to Hitit's cloud-based solutions, streamlining critical operations such as booking, ticketing, check-in, and flight management. Operating a fleet of eight aircraft across more than 20 European destinations, SkyAlps aims to enhance efficiency, reduce costs, and improve the overall travel experience through advanced digital solutions.

This partnership strengthens SkyAlps' market position while supporting its commitment to operational excellence, innovation, and sustainability. At the same time, it reinforces Hitit's role as a leading airline technology provider, paving the way for further collaborations and expanded connectivity in Europe. *To read full article, click [here](#).*



### ONE Record: A launchpad for sustainability in air cargo

The air cargo industry is on the brink of a digital revolution - one that enhances efficiency but also drives sustainability. By 2026, ONE Record will become the new standard, transforming how data is shared and utilized across the supply chain. IATA's initiative is set to unify fragmented data silos, enabling unprecedented interoperability, cost reductions, closer collaboration, and improved supply chain visibility.

The aviation sector faces increasing pressure to reduce its environmental impact, with annual CO2 emissions reaching 800 million tonnes. Integrating sustainability into ONE Record is essential for achieving carbon neutrality by 2050. While IATA RP [1678](#) facilitates tracking CO2 emissions and fuel consumption, prioritizing sustainability from the outset is crucial for successfully implementing and accelerating progress toward these goals. *[Learn more](#).*



### Jetcraft Commercial celebrates a decade of success

Jetcraft Commercial is marking ten years of facilitating commercial aircraft transactions across the regional, turboprop, and narrowbody markets.

Since 2015, the company has solidified its reputation as a trusted partner for airlines and operators worldwide, specializing in sales, acquisitions and financing. The team behind the commercial aircraft division of global aviation trading firm Jetcraft have successfully transacted more than 77 aircraft to date.

Raphael Haddad, President, Jetcraft Commercial, says: "For a decade, we've been at the forefront of the aviation industry. Our experts are dedicated to supporting customers in every stage of their aircraft transaction, from sourcing and financing to placement and resale. Jetcraft Commercial's success speaks to our unmatched industry knowledge and ability to swiftly structure complex transactions that others simply can't."

In recent years, Jetcraft Commercial has orchestrated several high-profile transactions, including the acquisition of 19 De Havilland Dash 8-400s from Horizon Air, the rapid placement of 25 Bombardier CRJ200 aircraft from a leading US carrier, and the global relocation of 14 Bombardier CRJ1000s originally from HOP!, the regional arm of Air France.

Now expanding into new aircraft acquisitions, Jetcraft Commercial signed a purchase agreement with De Havilland Canada during the 2023 Paris Air Show, becoming the launch customer for the DHC-6 Twin Otter Classic 300-G. The first of these aircraft is set for delivery in Q2 2025.



### MD ONBOARD and Fit2Fly Join Forces to Transform Aviation Medical Clearance

MD ONBOARD joined forces with fit2fly, an innovator in digital medical clearance solutions, to transform the way airlines manage passenger medical clearance.

Together, these two forward-thinking companies are setting a new benchmark for medical clearance in aviation, combining fit2fly's cutting-edge automation with MD ONBOARD's expertise in advanced technology and real-time medical advisory. This turnkey solution eliminates inefficiencies, accelerates decision-making, and enhances passenger safety and travel experience—bringing much-needed innovation to an outdated, manual process.

Built on a shared vision: to challenge the status quo, this collaboration delivers smarter, faster, and more effective medical clearance solutions. "The aviation industry has relied on the same medical clearance processes for decades—it's time for change," said Grant Jeffery, CEO at MD ONBOARD. "fit2fly shares our commitment to innovation, and together, we are providing airlines with a smarter, more agile approach to passenger and crew health."

MD ONBOARD and fit2fly are not just improving medical clearance—they are redefining it. By challenging outdated systems and introducing a more dynamic, tech-driven approach, this collaboration is shaping the future of aviation health. Airlines that embrace this change will gain a competitive edge in efficiency, safety, and passenger experience. "At fit2fly, we are committed to leveraging technology to streamline medical clearance processes and enhance safety for both passengers and crew," said Whitney Luxford, founder at fit2fly. "By joining forces with MD ONBOARD, we are delivering a solution that is not only faster and more efficient but also ensures airlines can operate with greater confidence."



### MedAir: The Trusted Partner When Every Second Counts at 40,000 Feet

When Cathay Pacific tells the story of how they handle inflight medical emergencies, one name stands out: MedAir. As highlighted in their latest feature, MedAir's MedLink service is the backbone of calm, coordinated medical responses in the sky—because at cruising altitude, there's no room for guesswork.

Whether it's a suspected stroke over the Atlantic or a cancer complication mid-flight, MedAir connects cabin crew and onboard medical volunteers to our global emergency response doctors in real time—ensuring the right call is made when every second matters.

This kind of partnership doesn't happen overnight. For decades, MedAir has been **the original and trusted provider** of inflight medical and aviation security services—helping airlines avoid unnecessary diversions and manage risk with confidence. As we approach 2025, we're reminded that in today's world of permacrisis, the right partner is more than a luxury—it's a lifeline. *Here's to safer skies and stronger partnerships in the year ahead. To know how Cathay Pacific handles medical emergencies, click [here](#).*

To learn how MedAir can support your crew and passengers, reach out to [reely.rajana@medaire.com](mailto:reely.rajana@medaire.com).



Minsait, with its 25 years of experience and commitment to the airline industry, puts at your disposal the most advanced solutions to combat COVID-19. Minsait points out the importance of defense and investment in cybersecurity against cyberattacks.

COVID-19 is a catalyst for innovation and integration of new technologies in the Airline Industry. Consumers expect contactless technologies and biometrics as a basic prerequisite for a safe and seamless travel experience. Additionally, remote work becomes the norm and as a result, cybersecurity is only becoming more important. While digitalization offers tremendous opportunities, precautions are needed to make sure employees and customers are not exposed to cyberattacks.

Minsait, after incorporating SIA to the group has more than 2,000 cybersecurity experts who leave their mark globally through the development of security projects and technologies, enabling digital businesses and protecting them. And we do so with a holistic, risk-based approach focused on prevention, protection, detection, and incident response. All this, with local presence in Spain, Portugal, Italy, Colombia, Mexico, and the Philippines.

We combine our expertise in digital identity, biometrics, digital signature, distributed cryptography, blockchain, and artificial intelligence to create solutions with an impact on your Airline business and digital user experience.





### From Track to Sky: How Extreme Heat Drives Engine Innovation

As the Formula One championship heads to the Middle East, the intense heat and dust of races in Bahrain and Saudi Arabia poses a serious challenge for Formula One engines and requires some very specific adaptations.

Teams adapt to these races by refining the engine's entire thermal management system. This includes applying advanced heat-exchange coatings to improve how heat is dissipated from key components. Intercoolers are carefully optimised to keep intake air temperatures low, and engineers also adjust the car's bodywork, opening up the cooling louvres and inlets to allow increased airflow into radiators and heat exchangers. In a similar vein, engineers at Rolls-Royce recognise that operating aircraft in the Middle East also presents unique challenges for carriers based in the region. However, these challenges drive innovation to new heights, ensuring engines are designed to last and achieve maximum time-on-wing. For example, the High-Pressure Turbine (HPT) on the Trent XWB-97 generates over 50,000 horsepower, which amounts to 800 horsepower per blade – equivalent to a Formula 1 racing car.

To get the performance and efficiency from an engine capable of producing 97,000 lbs of thrust, maintaining thermal efficiency at higher temperatures is critical, so Rolls-Royce has invested in new materials and coatings for the high-pressure turbine blades, but also employed an intelligent cooling system that provides the right amount of cooling air to the blade throughout the flight cycle. Modulating the cooling air means the Trent XWB-97 operates at maximum efficiency, whilst protecting the turbine blade and maximising its on-wing life.

Just as Formula One teams push the limits of thermal performance on the track, Rolls-Royce is doing the same in the skies — turning the heat of the Middle East into a proving ground for the most advanced engineering in the world.

## SITA



### SITA Acquires CCM to Bring to Life the Airports of the Future by Integrating Travel Tech with High-End Design

As airports invest heavily in automation, biometrics, security, self-service and personalized commercial services, terminal layouts must evolve alongside these innovations. The traditional model involving rows of check-in counters, static security areas, and inefficient passenger flows no longer makes sense.

Instead, airports need seamless integration, where smart technology and intelligent design work together to reduce congestion and make the most out of every square meter.

With this in mind, SITA, the global leader in air transport technology, today announced the closure of the acquisition of CCM, headquartered in Milan, Italy, a world-renowned expert and leader in the design, production, and creation of airport interiors. This strategic move aims to redefine how airports function by seamlessly blending technology and interior design to create future-ready spaces.

CCM is synonymous with world famous high-quality Italian design in the airport space. It works with leading architects and designers to create efficient, functional, memorable, and stylish traveler experiences.

"This isn't just about expanding airports," said David Lavorel, CEO at SITA. "It's about reimagining them. With CCM's deep design and execution expertise, we're transforming airports to maximize their existing footprint, optimize passenger flow, and create smarter, more flexible and valuable airport terminal environments that evolve with the changing needs of the industry."

As the leader in passenger processing technology, SITA is at the forefront of managing airport space more efficiently. The industry's transformation demands a new approach to space management, where traditional check-in counters are replaced with innovative designs that reflect modern travel habits.



"Building efficient, tech-enabled environments is crucial for the future of travel. Airports are not just transit points; they mark a moment in a journey, no matter the destination. By integrating our expertise, we bring to life the airports of the future - architecture that is built on tech solutions and driven by efficiency to improve the overall travel experience for passengers and the operations of airport staff," said David Lavorel.

The acquisition of CCM adds valuable design and customer advisory elements to SITA's existing technology, reinforcing its commitment to leading the future of air travel.

Sergio Colella, President, Europe at SITA, added: "The market needs a fundamental shift— where technology and design work together to make airports smarter in using their space for more capacity and with flexibility to support the next generation of travel. That's why we're bringing CCM into the SITA family. By combining our technology and experience in airport operations with their deep understanding of design and space optimization, we are bringing to the market a unique 'technology by design' capability and end-to-end integration from design to operations, all in harmony since the conception of the idea." **To read full article, click [here](#).**



### Navigating Change in Small Parcel Delivery

The logistics and small package delivery industry is undergoing a profound transformation, driven by the rise of e-commerce and evolving consumer expectations. However, this transition is anything but simple. Companies face numerous hurdles, from substantial capital investments in technology to the complexities of integrating new systems without disrupting ongoing operations.

One of the biggest challenges is the high cost of modernization. Upgrading warehouses with automation, improving tracking systems, and optimizing returns management require significant financial commitments—especially daunting for small and mid-sized enterprises (SMEs) operating on tight margins. Additionally, the intricate web of regulations, stakeholders, and operational logistics adds another layer of complexity to transformation efforts.

To succeed, businesses must strike a balance between short-term operational needs and long-term strategic goals. Investing in key technologies, such as advanced logistics management software and efficient reverse logistics, can yield significant benefits in efficiency and customer satisfaction. Moreover, fostering a culture of continuous improvement and innovation is essential.

By making strategic investments and embracing innovation, logistics providers can navigate these challenges effectively. The path to transformation is demanding, but with a clear vision and the right approach, companies can position themselves as leaders in the evolving logistics landscape.



In 2025, Thales ranks among the top 0.01% of the most innovative companies and institutions worldwide, out of more than one million organisations, according to the Clarivate Top 100 Global Innovators™. Clarivate assesses not only the quantity but also the quality of patents filed. Thales is the French company with the longest consecutive presence in this Top 100.

Thales holds over 21,000 patents and patent applications, half of which relate to key technological fields such as artificial intelligence, cybersecurity, cloud technologies, and quantum technology.

Thales's strong commitment to innovation provides a key differentiator for its products and solutions. A total of 3,000 researchers and 30,000 engineers are involved in Research & Development. By 2028, Thales plans to invest €5 billion annually in its R&D activities. *To learn more* <https://www.thalesgroup.com/en>



### **TPConnects Expands South African Market Presence with LIFT Integration on Iris**

TPConnects Technologies has announced the strategic addition of LIFT to its Iris platform, significantly strengthening its presence in the South African travel market. This new integration enables Flight Centre Travel Group to offer LIFT's content to its corporate and leisure customers through Iris.

The Iris platform continues to transform the travel aggregation landscape by bringing together diverse content sources including LCC, NDC, and EDIFACT content through a single, unified interface. This comprehensive solution ensures seamless booking and servicing of air content, enabling travel sellers to offer the best available fares and products to their clients. By integrating LIFT, travel sellers will have access to LIFT's complete range of fare families.

The Iris platform continues to expand its global presence, with a strategic focus on strengthening its footprint in South Africa and across the African continent. This growth enables TPConnects to better serve travel sellers across South Africa and beyond, while also expanding its reach in North America, Europe, the Middle East, and Asia, offering enhanced retailing capabilities, rich content access, and comprehensive servicing.





中国航空结算有限责任公司  
Accounting Centre of China Aviation

## Accounting Center of China Aviation: ONE Order Accounting and Similarities with LCC Order Accounting

### 1. ONE Order Accounting Practice

One of the main objectives of ONE Order is to simplify business processes and reduce the costs for airlines, which will also have a great impact on the revenue accounting area.

Accounting Centre of China Aviation (ACCA), in partnership with Singapore Airlines and its low-cost carrier subsidiary Scoot, Amadeus and Navitaire, piloted ONE Order end to end workflow in production with real passengers in 2019-2020.

Based on the experience gained from this pilot project, ACCA started to explore LCC Order accounting using ONE Order concept and found LCC order accounting and ONE Order accounting are closely associated.

### 2. Practical Result

ACCA collaborated with Scoot and developed LCC revenue accounting system using the ONE Order concept. The system went live in June 2024. The post-cutover practice proved that order-based revenue accounting is significantly simplified in both business complexity and system performance compared to traditional ticket-based revenue accounting.

Below is the actual comparison of revenue accounting efficiency between a LCC (annual passenger volume is about 13 million) and a full-service carrier (annual passenger volume is about 28 million), both are within the same airline group and using ACCA's passenger revenue accounting system.

#### Comparison of revenue accounting processing efficiency between LCC and FSC

Indicator	Order based LCC	Ticket based FSC
Annual PAX volume	13 million	28 million
Number of airlines' revenue accounting staff required	5-6 staff	Over 90 staff

From the above figure, we find a significant advantage of order-based accounting on efficiency. As the core nature of ONE Order and LCC order is quite similar, we foresee airline will invest less manpower in revenue accounting when ONE Order is fully applied.

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### Airline Insurance Market Renewal Outlook: Q1 2025

You could be forgiven for feeling that the airline insurance market has been stuck in a holding pattern for the last couple of years. Despite much-discussed dark clouds on the horizon, insurance supply has remained in surplus. Those clouds have started to change shape, however, and they are now looming large over the aviation insurance and reinsurance markets.

The storm has not yet broken though, so as 2025 gets underway, it's worth reflecting on the many ways the airline insurance market delivered for buyers in 2024 and how it kept underwriters and brokers alike on their toes.

Momentum from Q4 2024 is set to continue into the early 2025 renewals and opportunities are still available for those in position to seize the moment. The question remains though: how long can the current conditions be sustained? **To read full article, click [here](#).**

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## PROFILES OF A NUMBER OF AACO INDUSTRY PARTNERS



**Alton Aviation Consultancy** is a specialist advisory firm dedicated to serving the aviation and aerospace industries.

Alton was founded by seasoned aviation industry executives who are globally recognized for their thought leadership, quantitative analytics, and innovative solution development. Clients trust the Alton team to deliver the objective, data-driven guidance and insight required to inform their business strategies, allocate capital, prioritize resources, and manage risk.

With offices in New York, Dubai, Dublin, Singapore, Hong Kong, Beijing, and Tokyo, Alton's engagements span the aviation and aerospace value chain to include commercial, financial and technical aspects. Typical projects include strategy and business plan development, operational performance improvement, and transaction support. Clients include airlines, manufacturers, MRO and aftermarket service providers, lessors, and the broader financial and investment community.

To learn more, please visit [www.altonaviation.com](http://www.altonaviation.com)



**ATR** is the world number one regional aircraft manufacturer with its ATR 42 and 72, the best-selling aircraft in the below 90-seat market segment.

The unifying vision of the company is to accelerate sustainable connections for people, communities and businesses, no matter how remote. Flown by some 200 airlines in over 100 countries, ATR aircraft opened 150 new routes in 2023, facilitating the development of territories and enabling access to crucial services like healthcare and education. Thanks to ATR's focus on continuous innovation and the intrinsic efficiency of the turboprop technology, ATR aircraft are the most advanced, versatile, cost-effective and lowest-emission regional aircraft on the market, emitting 45% less CO<sub>2</sub> than similar-size regional jets. In January 2022, we flew the first ever commercial aircraft using 100% SAF in both engines.

ATR is a joint-venture between Airbus and Leonardo.

For more information, visit us on [www.atr-aircraft.com](http://www.atr-aircraft.com)



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### **CFM: The Power of Flight**

**CFM International (CFM)**, a 50/50 joint company between GE Aerospace and Safran Aircraft Engines, is the world's leading supplier of commercial transport aircraft engines.

Since the first engine entered revenue service in 1982, CFM has delivered more than 42,000 CFM56 and LEAP engines to some 600+ operators worldwide. CFM currently produces the advanced LEAP engine family to power the Airbus A320neo, the Boeing 737 MAX, and the COMAC C919.

Since the first LEAP engines entered revenue service in August 2016, the fleet has demonstrated world-class daily utilization rates while delivering a 15 to 20+ percent improvement in fuel efficiency, along with significant reductions in noise and emissions signatures. To date, the fleet has logged more than 50 million engine flight hours.

The CFM Services organization focuses on providing world-class aftermarket products and programs, working with customers to meet their unique, evolving needs from entry-into-service to mid-life through maturity and retirement.

In 2021, GE and Safran launched the CFM RISE (Revolutionary Innovation for Sustainable Engines) Technology Demonstration Program as a manifestation of the deep commitment they share for achieving ambitious goals for a sustainable future. Technologies matured as part of the RISE Program will serve as the foundation for the next generation CFM engine that could be available by the mid-2030s. Program goals include reducing fuel consumption and CO<sub>2</sub> emissions by more than 20 percent compared to today's most efficient engines, as well as ensuring compatibility with alternative energy sources like Sustainable Aviation Fuels (SAF) and hydrogen.



In the dynamic and competitive landscape of Middle Eastern aviation, making informed decisions is crucial for operational efficiency and long-term profitability.

Cirium, the world's most trusted provider of aviation analytics, offers unparalleled data intelligence solutions designed to empower top-level executives like you.

With over a century of expertise and an extensive portfolio of specialized brands, Cirium delivers the industry's most accurate and comprehensive datasets.

### Why Cirium?

- **Cirium Ascend:** Trusted aircraft analytics to inform financial risk assessments, investment strategies, and market evaluations.
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- **Cirium Journey:** Actionable insights to enhance traveler experiences, reduce disruption costs, and promote sustainable travel decisions.
- **Cirium Sky:** Seamless integration of aviation data and analytics to drive digital transformation within your organization.
- **Cirium Blu:** Custom aviation intelligence solutions to meet unique business needs.

Our **Cirium Core platform** aggregates and standardizes data from over 2,000 sources, covering airlines, aircraft, weather reports, traffic data, and global fare information.

This robust dataset ensures that your airline can stay ahead of market trends, optimize operations, and enhance strategic planning.

Partner with Cirium today and lead your airline toward a future of informed decision-making and operational excellence.

*For more information about how Cirium can transform your airline's data strategy, visit [www.cirium.com](http://www.cirium.com).*

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## Going Further Together

elfc, a global leader in engine leasing and financing, thanks the AACO member airlines for another year of partnership and mutually rewarding business.

Our short-term aero-engine lease team is ready to support AACO member airlines quickly in AOG situations, with strategies to avoid engine shop visits, or by providing spare engine cover during engine removals or shop visits.

We are also the preferred engine lessor in the MENA region for long-term engine sale leaseback. Leading AACO member airlines are our key long-term lease customers.

Our spare engines portfolio supports the following aircraft models: A320ceo, A320neo, A330, B737NG, B737Max, B787, B777 and E190.

We look forward to discussing the benefits of sale/leaseback of your spare aero-engines, whether new or used; mitigating residual value risk; operational flexibility; cost efficiency, and capital benefits (profit and cash flow).



FLYR is a technology company that unlocks freedom to innovate for the travel industry- eliminating legacy constraints to enable real-time decision making and create the experiences travelers seek.

FLYR is transforming the way airlines and hospitality businesses around the globe improve revenue performance, reduce cost, and modernize their retail experiences.

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**GE Aerospace** (NYSE: GE) is a global aerospace propulsion, services, and systems leader with an installed base of approximately 44,000 commercial and 26,000 military aircraft engines. With a global team of 52,000 employees building on more than a century of innovation and learning,

GE Aerospace is committed to inventing the future of flight, lifting people up, and bringing them home safely.

Learn more about how GE Aerospace and its partners are defining flight for today, tomorrow and the future at [www.geaerospace.com](http://www.geaerospace.com).

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For more than 85 years, **Jeppesen**, a Boeing company, has made it possible for pilots and their passengers to safely and efficiently reach their destinations. Today, we build on that heritage by offering an ever-expanding array of innovative informational products, services, and software.

Jeppesen is a Boeing subsidiary and part of the Digital Aviation Solutions business unit within Boeing Global Services. Boeing is the world's largest aerospace company and leading provider of commercial airplanes, defense, space and security systems, and global services. Building on a legacy of aerospace leadership, Boeing continues to lead in technology and innovation, deliver for its customers and invest in its people and future growth.

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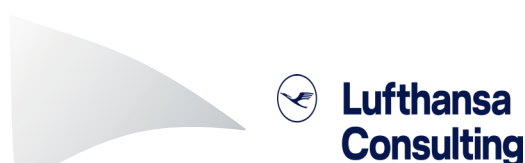
### **Defining strategies - Optimising businesses - Empowering people**

Using our expertise in business advisory, capital structuring and investment services, we help our partners and clients – private companies, government entities, institutional investors and high net worth individuals – to identify, develop and release the real value in their business assets.

Our unique operational and strategic insights and expertise come from years working with and for public and private sector stakeholders and business partners in aviation, travel and tourism. This is further enhanced by the knowledge and hands-on competency gained over decades managing airlines.

Today we continue to work collaboratively with governments, airlines, airports, MROs, and travel companies seeking out synergies and economies of scale to create strategies that deliver real value to corporations and countries.

**Knighthood Global** enjoys the support and expertise of a strong group of advisors all of whom participate in our projects where their experience strengthens our offering and extends our capability.



### **Lufthansa Consulting is an international aviation and management consulting company**

Since 1988 Lufthansa Consulting, an independent subsidiary of the Lufthansa Aviation Group, has provided services and solutions to the air transportation industry worldwide. Our portfolio and our consulting experts are dedicated to assist aviation specific client groups: airlines, airports and aviation authorities as well as related industries such as ground handling companies, cargo terminal operators, aircraft manufacturers and financial institutions.

Our experts identify improvement potentials quickly and offer customized consulting solutions including know-how transfer and implementation, applying the diversified experience of the entire Lufthansa Group. Our clients benefit from customized business solutions designed by consultants with a global understanding of the industry and in-depth knowledge of factors which are critical for success. We know the aviation business!

Experienced consultants from 18 nationalities work together closely with the client, based on mutual trust, ensuring knowledge transfer and mentoring. Lufthansa Consulting has completed more than 3500 projects worldwide during the past four decades.

For further information, please contact **Mr. Alexander Manakos, Partner and Head of Business Development in the Middle East:** [MiddleEast@LHConsulting.com](mailto:MiddleEast@LHConsulting.com)



GO BEYOND

**Pratt & Whitney**, a division of Raytheon Technologies Corporation (NYSE: RTX), is a global leader in propulsion systems, powering the most advanced aircraft in the world, and we are shaping the future of aviation.

Our engines help connect people, grow economies and defend freedom. Our customers depend on us to get where they're going and back again.

We are Pratt & Whitney. We are Dependable Engines.

At Pratt & Whitney, we believe that powered flight has transformed the world. We work with an explorer's heart and perfectionist's grit to design, build, and service the world's most advanced and unrelenting aircraft engines. We turn the possibilities of flight into realities for our customers. It's about more than providing the care and intelligence to service aircraft engines expertly. It's about innovating and engineering a new and exciting future for aviation – one in which the full potential of human progress can be unleashed.

At Pratt & Whitney, we go beyond. *To learn more about Pratt & Whitney, please visit [prattwhitney.com](https://prattwhitney.com)*

#### **Regional Main Contact**

Name: Mr. Mark Cryan - Position: Vice President, Sales Middle-East and Africa

Telephone: +1-860-565-2385 - Fax: +1-860-622-3842

Email: [mark.cryan@prattwhitney.com](mailto:mark.cryan@prattwhitney.com)



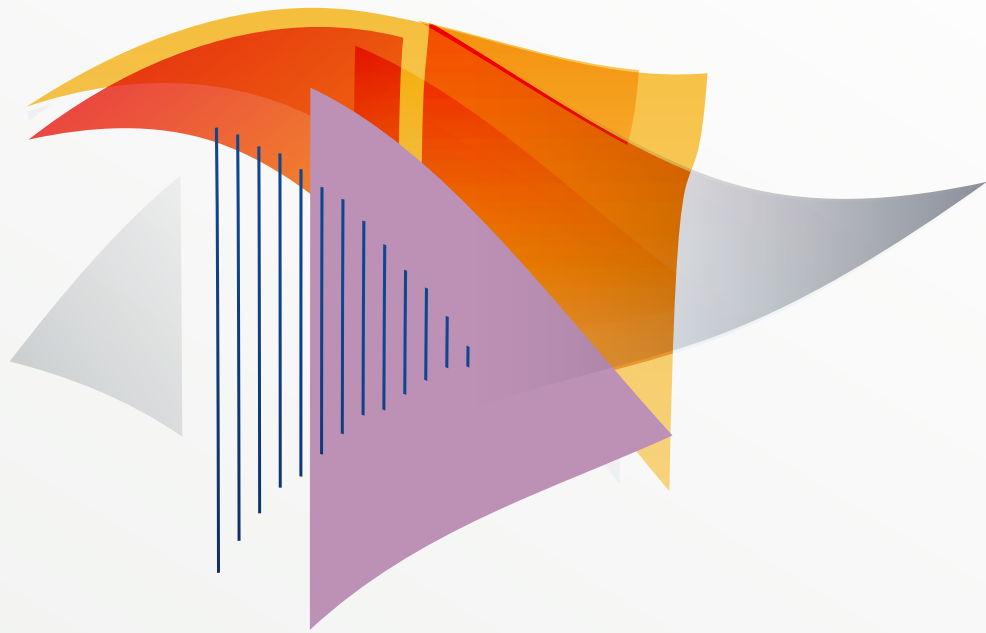
Shell Aviation

**Shell Aviation** is a global supplier of aviation fuels, lubricants, and solutions in more than 30 countries, with customers ranging from the international airlines to private pilots. Over more than 100 years, it has built a reputation for innovation, as well as being a trusted global partner with a focus on world-class safety, operations and supply security. Shell supports International Civil Aviation Organization's (ICAO) long-term aspirational goal of net-zero carbon emissions for international aviation by 2050 and believes Sustainable Aviation Fuel (SAF) remains one of the more viable and scalable in-sector option for reducing emissions in the 2050 timeframe. With one of the most extensive refueling networks in the world, Shell Aviation is in a unique position to deliver SAF to where airlines need them.

#### **Regional Main Contact**

Contact shell aviation [here](#).

Website: [www.shell.com/aviation](https://www.shell.com/aviation)

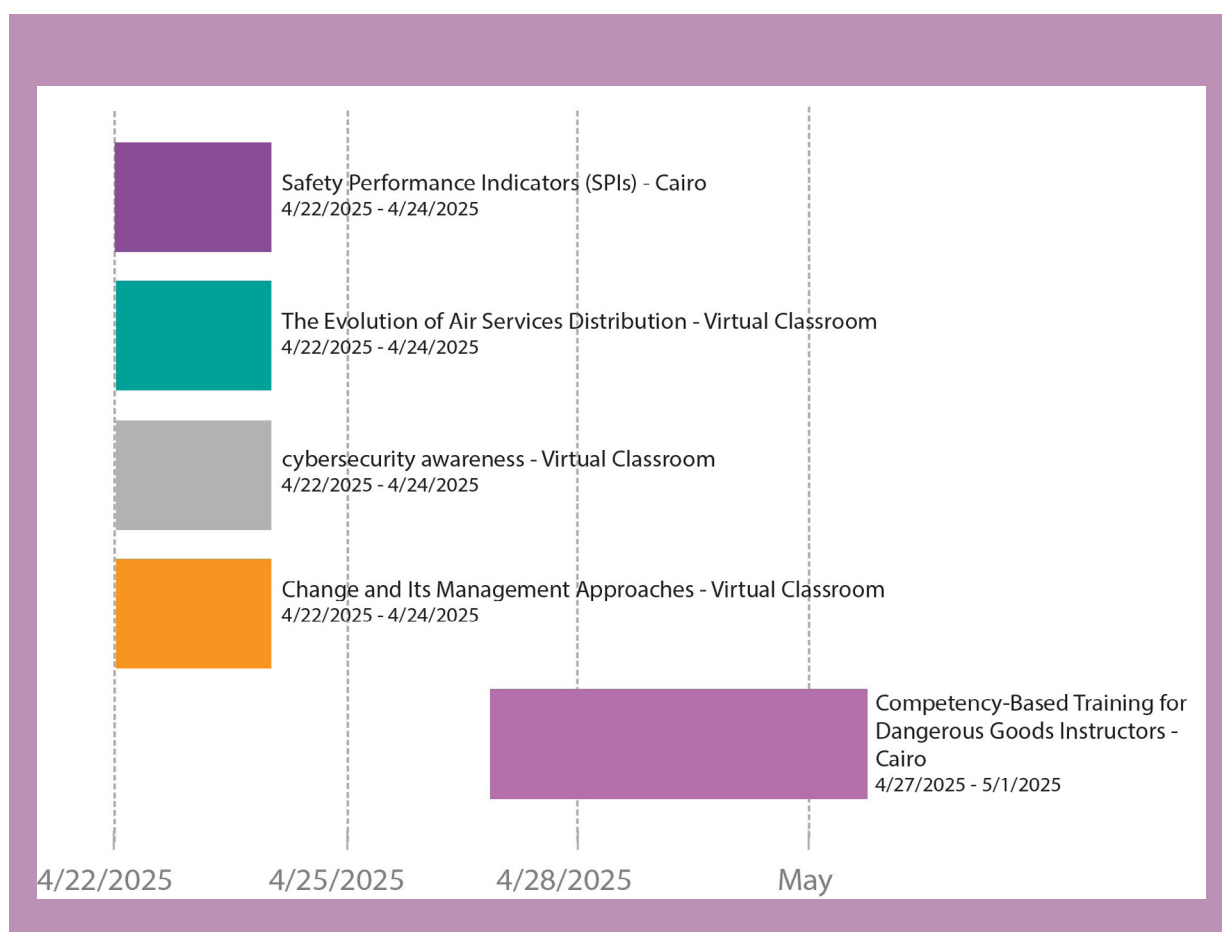


# Upcoming Events & Training Calendar

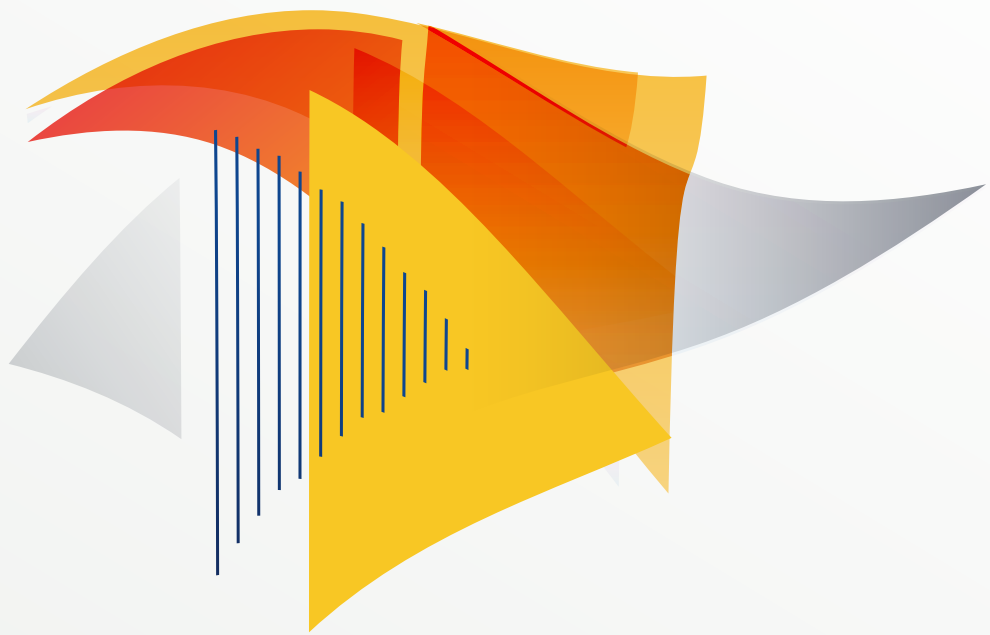
## AACO UPCOMING EVENTS

AACO EVENT	DATE	LOCATION
AACO 58th AGM	03 - 05 November 2025	Rabat - Morocco

## UPCOMING COURSES BY AACO'S REGIONAL TRAINING CENTER



**For more details on courses conducted by AACO Regional Training Center, please [click here](#).**



# AACO Community

## AACO MEMBERS



Afriqiyah Airways

Established in 2002 | Joined AACO in 2002



Air Algérie

Established in 1953 | Joined AACO in 1971



Air Arabia

Established in 2003 | Joined AACO in 2004



Air Cairo

Established in 2003 | Joined AACO in 2007



Badr Airlines

Established in 2004 | Joined AACO in 2015



Berniq Airways

Established in 2018 | Joined AACO in 2024



EgyptAir

Established in 1932 | Joined AACO in 1965



Emirates

Established in 1985 | Joined AACO in 1989



Etihad Airways

Established in 2003 | Joined AACO in 2004



flyadeal

Established in 2016 | Joined AACO in 2023



flydubai

Established in 2008 | Joined AACO in 2014



flynas

Established in 2007 | Joined AACO in 2012



Gulf Air

Established in 1950 | Joined AACO in 1971



Iraqi Airways

Established in 1945 | Joined AACO in 1965

## AACO MEMBERS



Jordan Aviation

Established in 1998 | Joined AACO in 2004



Kuwait Airways

Established in 1954 | Joined AACO in 1965



Libyan Airlines

Established in 1964 | Joined AACO in 1970



Mauritania Airlines

Established in 2009 | Joined AACO in 2015



Middle East Airlines

Established in 1945 | Joined AACO in 1965



Nesma Airlines

Established in 2007 | Joined AACO in 2022



Nile Air

Established in 2006 | Joined AACO in 2014



Nouvelair

Established in 1989 | Joined AACO in 2011



Oman Air

Established in 1993 | Joined AACO in 1997



Palestinian Airlines

Established in 1995 | Joined AACO in 1999



Qatar Airways

Established in 1995 | Joined AACO in 1997



Red Sea

Established in 2022 | Joined AACO in 2023



Riyadh Air

Established in 2023 | Joined AACO in 2023



Royal Air Maroc

Established in 1957 | Joined AACO in 1974



Royal Jordanian

Established in 1963 | Joined AACO in 1965

## AACO MEMBERS



SAUDIA

Established in 1945 | Joined AACO in 1965



Sudan Airways

Established in 1946 | Joined AACO in 1965



Syrian Airlines

Established in 1946 | Joined AACO in 1965



Tarco Aviation

Established in 2018 | Joined AACO in 2019



Tassili Airlines

Established in 1998 | Joined AACO in 2012



Tunisair

Established in 1948 | Joined AACO in 1972



Yemen Airways

Established in 1962 | Joined AACO in 1965

## AACO PARTNER AIRLINES



Fly Jinnah

Established in 2021 | Joined AACO in 2024



IAG International Airlines Group

Established in 2011 | Joined AACO in 2012



Malaysia Airlines

Established in 1947 | Joined AACO in 2022



Pegasus Airlines

Established in 1990 | Joined AACO in 2022



Turkish Airlines

Established in 1933 | Joined AACO in 2011



## AACO INDUSTRY PARTNERS



Accelya  
Joined AACO in 2003



Airbus  
Joined AACO in 1997



Alton Aviation  
Consultancy  
Joined AACO in 2019



Amadeus  
Joined AACO in 2000



Arabian Aerospace  
Magazine  
Joined AACO in 2009



Air Transport News  
Joined AACO in 2007



ATR  
Joined AACO in 1998



Bloomberg  
Joined AACO in 2013



BOC Aviation Limited  
Joined AACO in 2003



Boeing  
Joined AACO in 1998



Centre for Aviation  
Joined AACO in 2016



CFM International  
Joined AACO in 1998



CIRIUM  
Joined AACO in 2004



Embraer  
Joined AACO in 2003



ELFC  
Joined AACO in 2003



FLY R Labs  
Joined AACO in 2022



General Electric  
Joined AACO in 2014



Hermes Air Transport  
Organization  
Joined AACO in 2018



Hitit Computer  
Services  
Joined AACO in 2016



IBS Software  
Joined AACO in 2008



Jeppesen  
Joined AACO in 2008



Jetcraft Commercial  
Joined AACO in 2024



Kenyon International  
Emergency Services  
Joined AACO in 2008



Knighthood Global  
Limited  
Joined AACO in 2022



Lufthansa Consulting  
Joined AACO in 2010



Lufthansa Systems  
Joined AACO in 2001



MD ONBOARD  
Joined AACO in 2024



MedAire  
Joined AACO in 2008



Minsait, an Indra  
Company  
Joined AACO in 2025



OAG  
Joined AACO in 2002



Pratt & Whitney  
Joined AACO in 2005



Rolls - Royce  
Joined AACO in 1998



Shell Aviation  
Joined AACO in 2002



SITA  
Joined AACO in 1998



Smartkargo  
Joined AACO in 2019

## AACO INDUSTRY PARTNERS



Thales  
Joined AACO in 2019



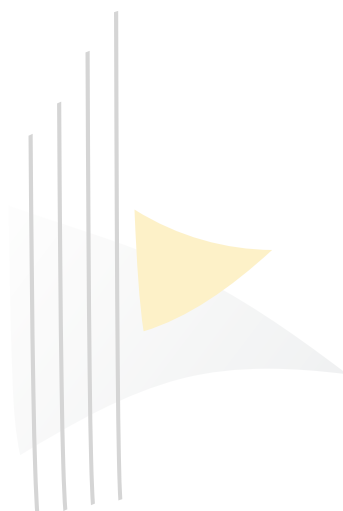
TPConnects Technologies  
Joined AACO in 2023



TravelSky-ACCA  
Joined AACO in 2024



wtw  
Joined AACO in 2014





## REFERENCES

**The news included in this bulletin are collected from various sources as follows:**

AACO	Aviation Week	Times Aerospace
IATA	Arab News	ch-aviation
ICAO	Gulf News	Khaleej Times
EU institutions	Arabian Business	Others...
Industry press releases	Airports' websites	

## DEFINITIONS

### 1. Geographical Areas:

Americas: Include North, Central, and South American countries.

Mid Asia: Includes the following countries: Afghanistan, Armenia, Azerbaijan, Bangladesh, Bhutan, Georgia, India, Iran, Kazakhstan, Kyrgyzstan, Maldives, Nepal, Pakistan, Sri Lanka, Tajikistan, Turkmenistan, and Uzbekistan.

Australasia: Includes the following countries: Australia, American Samoa, Antarctica, Brunei Darussalam, Cambodia, China, Christmas Island,, Cocos (Keeling) Islands, Cook Islands, East Timor, Fiji, French Polynesia, Hong Kong, Indonesia, Japan, Kiribati, Laos, Macau, Malaysia, Marshall Islands, Micronesia, Mongolia, Myanmar, Nauru, New Caledonia, New Zealand, Niue, Norfolk Island, North Korea, Palau, Papua New Guinea, Philippines, Singapore, Solomon Islands, South Korea, Taiwan, Thailand, Tonga, Tuvalu, Vanuatu, and Vietnam.

Europe: Includes all European countries, Russia, and Türkiye.

Arab World: Includes all the Arab countries.

Sub-Saharan Africa: Includes all African countries except Arab countries in North Africa which are: Algeria, Egypt, Libya, Mauritania, Morocco, Sudan, and Tunisia.

### 2. Abbreviations:

RPK: Revenue Passenger Kilometer

ASK: Available Seat Kilometer.

PLF: Passenger Load Factor.

RTK: Revenue Tonnes Kilometer.

ATK: Available Tonnes Kilometer.

WLF: Weight Load Factor.

**3. All statistics** in this bulletin represent the absolute number of passengers unless mentioned otherwise.

### 4. Connotations:

To and From the Arab world: indicates traffic between the Arab world and other world regions.

Within the Arab world: indicates traffic within the Arab world region

To, From, and Within the Arab world: indicates the sum of the above

## ABOUT AACO

The Arab Air Carriers' Organization "AACO", established in 1965 within the framework of the Arab League of States, is the Regional Association of the Arab Airlines who have their homebase in countries members of the Arab League.

## AACO's VISION

AACO's VISION is to stand out globally as THE association that serves with dedication the Arab airlines and to be instrumental in dealing with an evolving aviation industry.

## AACO's MISSION

AACO's MISSION is to serve the Arab airlines, represent their common interests and facilitate, in a manner consistent with all applicable competition and other laws, their cooperation so as to improve their operational efficiencies and better serve the travelling public.

## AACO'S OBJECTIVES

- \* To support the Arab airlines' quest for highest safety and security standards.
- \* To support the Arab airlines' quest for developing their environmental policies for processes in harmony with the environment.
- \* To actively contribute in the development of human resources.
- \* To interact with the regulatory bodies to support and protect the interests of the Arab airlines.
- \* To launch joint projects between member airlines with the objective of achieving efficiencies that will lower their costs in a manner consistent with all applicable competition and other laws and that enhance members' best practices.
- \* To provide forums for members and for industry partners to enhance the knowledge base.
- \* To reflect the positive image of The Arab Airlines Globally.

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